




MACKENZIE COUNTY

# BUDGET COUNCIL MEETING

**November 19, 2021**

**1:00 P.M.**

FORT VERMILION  
COUNCIL CHAMBERS

 780.927.3718

 [www.mackenziecounty.com](http://www.mackenziecounty.com)

 4511-46 Avenue, Fort Vermilion

 [office@mackenziecounty.com](mailto:office@mackenziecounty.com)



**Mackenzie County**



**MACKENZIE COUNTY  
BUDGET COUNCIL MEETING**

**Friday, November 19, 2021  
1:00 p.m.**

**Fort Vermilion Council Chambers  
Fort Vermilion, Alberta**

**AGENDA**

			Page
<b>CALL TO ORDER:</b>	1.	a) Call to Order	
<b>AGENDA:</b>	2.	a) Adoption of Agenda	1
<b>ADOPTION OF PREVIOUS MINUTES:</b>	3.	a) None	
<b>DELEGATIONS:</b>	4.	a) None	
<b>TENDERS:</b>	5.	a) None	
<b>PUBLIC HEARINGS:</b>	6.	a) None	
<b>GENERAL REPORTS:</b>	7.	a) None	
<b>AGRICULTURE SERVICES:</b>	8.	a) None	
<b>COMMUNITY SERVICES:</b>	9.	a) None	
<b>FINANCE:</b>	10.	a) 5 year Capital Plan Review	3
		b) Budget Workshop Information Follow up	7
		c) Draft 2022 Operating Budget	11
		d) Organizational Chart Amendment Request	27
		e) Non-Profit Organizations	43
		f) Review 2021 One Time Projects Carry Forwards	51
		g) 2022 One Time Projects	55

		h)	Review 2021 Capital Projects Carry Forwards	63
		i)	2022 Capital Projects	69
<b>OPERATIONS:</b>	11.	a)	None	
<b>UTILITIES:</b>	12.	a)	None	
<b>PLANNING &amp; DEVELOPMENT:</b>	13.	a)	None	
<b>ADMINISTRATION:</b>	14.	a)	None	
<b>COUNCIL COMMITTEE REPORTS:</b>	15.	a)	None	
<b>INFORMATION / CORRESPONDENCE:</b>	16.	a)	None	
<b>NOTICE OF MOTION:</b>	18.	a)		
<b>NEXT MEETING DATES:</b>		a)	Regular Council Meeting November 30, 2021 10:00 a.m. Fort Vermilion Council Chambers  Budget Council Meeting December 7, 2021 10:00 a.m. Fort Vermilion Council Chambers	
<b>ADJOURNMENT:</b>	20.	a)	Adjournment	



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>5 Year Capital Plan Review</b>

## **BACKGROUND / PROPOSAL:**

Council is required under the Municipal Government Act (MGA) to annually review, and update their 5 year Capital Plan.

As required, attached is the 5 year Capital Plan that administration is recommending for review by Council. Council may choose to add/remove a project, or change the year in which a project may anticipate to be funded.

Capital projects can be funded by various grants available, sale of assets, off site levies, reserves, or debenture. Administration continues to investigate grants available to support a variety of projects presented.

## **OPTIONS & BENEFITS:**

For Council review.

## **COSTS & SOURCE OF FUNDING:**

Various

## **SUSTAINABILITY PLAN:**

Ensure the Municipalities infrastructure is maintained, and sustainable for future growth.

## **COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**POLICY REFERENCES:**

MGA Section 283.1

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the 5 year Capital Plan be received for information as presented/amended.

Author: \_\_\_\_\_ Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

2022	2023	2024	2025	2026
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CAPITAL PROJECT COSTS:

(12) - Administration Department							
FC - Photocopier	\$62,500					\$62,500	
LC - Photocopier		\$60,000				\$60,000	
Zama Building - Air Conditioning	\$79,000					\$79,000	
<b>Total department 12</b>	<b>\$141,500</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$201,500</b>	<b>\$201,500</b>

(23) - Fire Department							
LC - Air Compressor - Bottle Filling Station	\$60,000					\$60,000	Bottle fill station to move to Zama
LC - Squade overland truck		\$65,000				\$65,000	Replace 2011 Dodge
LC /Tompkins - Squade overland truck			\$65,000			\$65,000	
Zama - Rescue					\$400,000	\$400,000	
FV - Fire hall	\$1,000,000					\$1,000,000	
<b>Total department 23</b>	<b>\$1,060,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$1,590,000</b>	<b>\$1,590,000</b>

(32) - Transportation Department							
LC - Truck			50,000			\$50,000	
FV - Office truck	\$50,000					\$50,000	
LC - Office truck	\$50,000					\$50,000	
LC - Attachment -Rotary Mower			40,000			\$40,000	
LC - Grader	571,000					\$571,000	
LC - Grader	571,000					\$571,000	
LC - Grader		571,000				\$571,000	
LC - Grader			571,000			\$571,000	
LC - Skidsteer	80,000					\$80,000	
LC - Skidsteer					66,000	\$66,000	
FV - Truck			50,000			\$50,000	
FV -Truck			50,000			\$50,000	
FV -Truck			50,000			\$50,000	
FV - Plow/Sander		100,000				\$100,000	
FV Plow/Sander/Picker				120,000		\$120,000	
FV - Grader	571,000					\$571,000	
FV - Grader		571,000				\$571,000	
FV - Grader		571,000				\$571,000	
FV - Grader			571,000			\$571,000	
FV - Wheel loader			325,000			\$325,000	
FV - Backhoe - Rubberwheel				150,000		\$150,000	
FV - Skidsteer				80,000		\$80,000	
FV - Skidsteer					66,000	\$66,000	
FV - Rotary Mower		40,000				\$40,000	
FV- Zero Turn	21,500					\$21,500	
Packer/Roller			30,000			\$30,000	
Packer/Roller			30,000			\$30,000	
Packer/Roller			30,000			\$30,000	
Water Truck				225,000		\$225,000	
FV - Sidewalk Sweeper		160,000				\$160,000	
ZA - Truck		50,000				\$50,000	
Hydro Seeding Truck			\$85,000			\$85,000	
Ag Dept 4x4 Crew Cab 1/2 ton Truck				\$50,000		\$50,000	
Truck - Director of Utilities	\$50,000					\$50,000	
FV - Airport Sweeper	\$300,000					\$300,000	
10" pump x 2 - USED	\$180,000					\$180,000	Price is for used - New would be est. \$480,000
<b>Summary Department 32 -Fleet and Equipment</b>	<b>\$2,264,500</b>	<b>\$2,063,000</b>	<b>\$1,882,000</b>	<b>\$625,000</b>	<b>\$132,000</b>	<b>\$6,966,500</b>	<b>\$6,966,500</b>

Department 32 - Infrastructure							
TWP RD 1050 (27 baseline) 2 miles	\$650,000	\$650,000	\$650,000			\$1,950,000	2 miles a year for 3 years - Anticipating major rebuild of base
TWP 1052 A Rge Rd 161 Rebuild 3.5 miles		\$800,000				\$800,000	
TWP 1055 - 1/2 mile Asphalt		\$500,000				\$500,000	
TWP RD 1060 (Airport Road) 2 miles	\$350,000					\$350,000	
TWP RD 1070 (Wolfe Lake Road) 3 miles		\$900,000	\$900,000	\$900,000	\$750,000	\$3,450,000	
98 street/98 avenue Asphalt	\$900,000					\$900,000	
Sawmill Road Asphalt 1.5 miles	\$1,500,000					\$1,500,000	
113 Avenue Asphalt	\$1,200,000					\$1,200,000	
FV - Walking Paths		\$65,000	\$68,000			\$133,000	
FV - Repair & Replace Sidewalk & Curb River Road to High School	\$200,000					\$200,000	
LC - Walking Paths				\$126,000	\$120,000	\$246,000	
FV - Salt Shed base leveling	\$60,000					\$60,000	Poor drainage into the shed
Zama Pavement Repair	\$1,000,000					\$1,000,000	
Endeavour to Assist - New Road Infrastructure	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	
100 st & 109 ave Intersection rebuild	\$1,153,000					\$1,153,000	Include 10% contingency
100 st North - expansion & pave	\$2,422,000					\$2,422,000	Include 10% contingency
109 ave West - expansion & pave	\$4,654,000					\$4,654,000	Include 10% contingency
La Crete North access east expansion & rebuild	\$787,000					\$787,000	Include 10% contingency
BF 78209 NW 17 105 14 W5M - Teepee Creek	\$550,000					\$550,000	Teepee Creek Sever corrosion identified Oct 2019
<b>Summary Department 32 - Infrastructure</b>	<b>\$15,676,000</b>	<b>\$3,165,000</b>	<b>\$1,868,000</b>	<b>\$1,276,000</b>	<b>\$1,120,000</b>	<b>\$23,105,000</b>	<b>\$23,105,000</b>

MACKENZIE COUNTY  
 Draft Capital Plan, 2022 - 2026  
 DECISION WORKSHEET

	2022	2023	2024	2025	2026		
<b>Department 32 - Operations Total</b>	<b>\$17,940,500</b>	<b>\$5,228,000</b>	<b>\$3,750,000</b>	<b>\$1,901,000</b>	<b>\$1,252,000</b>	<b>\$30,071,500</b>	<b>\$30,071,500</b>
(33) - Airports							
LC - Airport Garage		\$150,000				\$150,000	
FV - Heat Pole Building	\$50,000					\$50,000	
<b>Summary Department 33 - Airports</b>	<b>\$50,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>
(41) - Water Treatment & Distribution Department							
FV - Valve Replacement Program		\$50,000	\$50,000	\$50,000		\$150,000	
LC - Motor Starters	\$90,000					\$90,000	
Main Lift Station Pump Control Board	\$51,000					\$51,000	
Water line Relocation	\$45,000					\$45,000	
Blumenort Truck Fill				\$2,500,000		\$2,500,000	
Water Meter Replacement (Supply & Install)			\$1,200,000			\$1,200,000	
Well Maintenance Study		\$250,000				\$250,000	
LC - Sewer Flusher					\$90,000	\$90,000	
Water Point Building Replacements (BHP, Tompkins, Rocky Lane)	\$106,000					\$106,000	
LC - Waterline Bluehills (CF 2015)					\$33,500,000	\$33,500,000	
FV - Rural Water Supply North of the Peace River (2018)					\$48,000,000	\$48,000,000	
LC- Water Main Install 100 Street North of 109 Avenue		\$1,000,000				\$1,000,000	
<b>Department 41 - Water Treatment &amp; Distribution</b>	<b>\$292,000</b>	<b>\$1,300,000</b>	<b>\$1,250,000</b>	<b>\$2,550,000</b>	<b>\$81,590,000</b>	<b>\$86,982,000</b>	<b>\$86,982,000</b>
(42) - Sewer Disposal Department							
Sewer Camera Equipment Replacement		\$60,000				\$60,000	
LC - North Sanitary Trunk Sewer	\$5,750,000		\$1,915,000	\$7,398,000		\$15,063,000	
LC - North Storm Water Management		\$1,023,700	\$615,800	\$713,700		\$2,353,200	
LC - South Sanitary Trunk Sewer					\$13,279,000	\$13,279,000	
FV - Waste Water Treatment Upgrade					\$10,000,000	\$10,000,000	
LC-Sewer Flusher		\$90,000				\$90,000	
<b>Department 42 - Sewer Disposal</b>	<b>\$5,750,000</b>	<b>\$1,173,700</b>	<b>\$2,530,800</b>	<b>\$8,111,700</b>	<b>\$23,279,000</b>	<b>\$40,845,200</b>	<b>\$40,845,200</b>
(43) - Solid Waste Disposal							
<b>Summary Department 43 - Solid Waste Disposal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Department 61- Planning							
GIS Computer	\$7,500					\$7,500	
Plotter	\$13,000					\$13,000	
<b>Total department 61</b>	<b>\$20,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,500</b>	<b>\$20,500</b>
Agricultural Department - 63							
Flood Control RR15-5					\$250,000	\$250,000	
Install Culvert & Culvert Gates - Buffalo Head		\$75,000				\$75,000	
Drone				\$18,000		\$18,000	
<b>Summary Department 63 - Agricultural</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$18,000</b>	<b>\$250,000</b>	<b>\$343,000</b>	<b>\$343,000</b>
(72) - Parks & Playgrounds Department							
FV - Streetscape (CF 2017)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	
Streetscape - La Crete	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	
Machesis Lake Campground - Major Improvements		\$50,000	\$250,000	\$100,000	\$100,000	\$500,000	
Wadlin Lake Campground - Major Improvements	\$100,000	\$250,000	\$50,000	\$50,000	\$100,000	\$550,000	
Hutch Lake Campground - Major Improvements	\$100,000	\$100,000		\$250,000	\$100,000	\$550,000	
Bridge Campground - Major Improvements	\$200,000		\$100,000		\$100,000	\$400,000	
Zama Campground - Major Improvements	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	
Hamlet Park Development	\$75,000		\$75,000		\$75,000	\$225,000	
<b>Total department 72</b>	<b>\$625,000</b>	<b>\$550,000</b>	<b>\$625,000</b>	<b>\$550,000</b>	<b>\$625,000</b>	<b>\$2,975,000</b>	<b>\$2,975,000</b>
<b>TOTAL Capital Projects, by Year</b>	<b>\$25,879,500</b>	<b>\$8,601,700</b>	<b>\$8,220,800</b>	<b>\$13,130,700</b>	<b>\$107,396,000</b>	<b>\$163,228,700</b>	<b>\$163,228,700</b>





**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>Budget Workshop Information Follow up</b>

**BACKGROUND / PROPOSAL:**

During the November 4<sup>th</sup> & 5<sup>th</sup> workshop, Council requested the following information be provided:

- 1 - **A list of all COPTOR properties in the County**  
 There are 41 properties that are coded as Community Hall/Ag Societies and or Misc Exempt. This is where COPTER properties are coded. There are 56 properties coded as Religion or Cemetery. 336 properties Municipally Owned, and 882 Provincially Exempt. The COPTER properties are the smallest group.
  
- 2 - **Why the increase in Exempt in Ward 10 in 2019?**  
 The County facilities (Water Treatment Plant) were reviewed at administration’s request.  
 Assessments were adjusted based on the replacement cost reports that the County had procured. The County office in Zama was also re-inspected in that time frame to ensure that it was properly valued. Since the school has been sold to a private entity, the exempt base would have dropped with the non-res base seeing a slight increase in the 2020 Assessment Year.
  
- 3 - **Economic Development** was discussed, and there is currently \$40,000 in the Planning & Development operating budget for Consulting Services for Economic Development. As well \$28,000 grant funding is provided Regional Economic Development Initiative (REDI) to promote the region.

In addition, grant funding is provided to Non Profit Organizations who could be utilized in providing articles to promote the various community programs, facilities, and events that Mackenzie County region hosts.

**Author:** J. Batt      **Reviewed by:** \_\_\_\_\_      **CAO:** \_\_\_\_\_

4. **Calcium Dust Control** – Closer to cost recovery  
New fees – Rural Residential \$1,500 & Rural Senior Residential \$500.  
Requires Fee Schedule Bylaw amendment
  
5. **Oil Dust Control** – Maintenance  
To maintain a majority, but not all Oil dust control roads, the budget was increased from \$310,000 to \$610,000 not including Zama.
  
6. **Rural Snowplow services**  
New fees – Effective January 1st All snowplow services \$400 – Senior is 65+  
Approx. 4 plows/year  
Requires Fee Schedule Bylaw amendment  
Administration will be discussing reverting back to a flag system for rural snowplow services.
  
7. **Hamlet Sidewalk Maintenance Fee**  
\$5/month for hamlet residence to be included on the monthly utility bill. Approx 1,425 utility accounts in Fort Vermilion & La Crete.  
Requires Fee Schedule Bylaw & Policy amendment to reflect the change, and identify County responsibilities.
  
8. **Road Use Agreements**  
Administration is in the process of reviewing other Municipalities Bylaws & Policies and will bring back options for Councils review.

**OPTIONS & BENEFITS:**

N/A

**COSTS & SOURCE OF FUNDING:**

N/A

**SUSTAINABILITY PLAN:**

N/A

**COMMUNICATION/PUBLIC PARTICIPATION:**

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

N/A

**POLICY REFERENCES:**

N/A

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the Budget Workshop follow up report be received for information.

Author: J. Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_





**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>Draft 2022 Operating Budget</b>

**BACKGROUND / PROPOSAL:**

Administration has drafted the 2022 Operating Budget for Councils review.

The 2022 Operating Budget presented is based on current expense review, and service levels as identified by Council in 2021, and during the Budget meeting October 12<sup>th</sup>, and workshop November 4<sup>th</sup> & 5<sup>th</sup>.

Included in this draft budget is:

- Administration’s review of expenditures, and required budgets to maintain current service levels
- Tax Revenue estimated adjustment for reduction in linear, non-residential, and estimated residential growth increase.
- 2022 Police Costing Model Municipal Share (attached)
- Council Committees
- Council Honorarium review and amendment – Committee of the Whole
- Regraveling program
- Gravel Crushing program
- Non Profit Organizations recommended grant amounts from the November 4<sup>th</sup> workshop
- Administration review and amendment to various amendments as noted in the Tracking Sheet

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

Not Included in this draft budget:

- Proposed 2021 One Time Projects – Carry Forwards & Additional Funding
- Proposed 2022 One Time projects
- Funding of Reserves
- Rural Snow plow clearing fee amendment
- Hamlet sidewalk maintenance amendment
- Organization chart request for amendment
- Non Profit Organizations recommended grant amounts from the November 4<sup>th</sup> workshop

2021 One Time Projects being carried forward are fully funded, and will have no negative impact on the 2022 operating budget, unless additional funds are being requested. Once approved to be carried forward administration will include the budgets for these projects in upcoming budget meetings once projects have finalized spending.

2021 Year to Date (YTD) Actuals are as of September 30,2021.

**OPTIONS & BENEFITS:**

N/A

**COSTS & SOURCE OF FUNDING:**

N/A

**SUSTAINABILITY PLAN:**

N/A

**COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

**POLICY REFERENCES:**

FIN022 Budget Development Policy

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**RECOMMENDED ACTION:**

**Motion #1**

Simple Majority       Requires 2/3       Requires Unanimous

That the Track Sheet change #1 be approved as presented/amended, and incorporated into the Draft 2022 Operating Budget.

Author: J. Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_

BUDGET AMENDMENTS BY COUNCIL MOTIONS								
Tracking								
Change #	GL CODE				ADDITIONS (-)	REMOVE (+)	Acummunlative BASE Variance	Variance
		Proposed Base Budget (Existing Service Levels)			<b>-\$1,952,832</b>		<b>-\$1,952,832</b>	Oct 12 bud presentation
1	151	Council Honorarium review - COW			<b>-\$12,000</b>		<b>-\$1,964,832</b>	
	32-00-251	Bridge Maintenance			<b>-\$100,000</b>		<b>-\$2,064,832</b>	
	41-30-258	Standard Operating procedures WTP			<b>-\$24,500</b>		<b>-\$2,089,332</b>	
	41-40-258	Standard Operating procedures WTP			<b>-\$24,500</b>		<b>-\$2,113,832</b>	
	764	Reduction in reserve allocation				\$49,000	<b>-\$2,064,832</b>	
	100	Update amendment			\$447,500		<b>-\$1,617,332</b>	
	421	Sale of water - growth increase			\$45,148		<b>-\$1,572,184</b>	
	422	Sale of sewer - growth increase			\$17,660		<b>-\$1,554,524</b>	
	510	Tax Penalty revenue - average			\$200,000		<b>-\$1,354,524</b>	
	550	Interest Revenue			\$75,000		<b>-\$1,279,524</b>	
	560	Rental & Lease rental - update review			\$8,000		<b>-\$1,271,524</b>	
	211	Travel & Subsistance - various				\$9,500	<b>-\$1,262,024</b>	
	258	Various Contracted Services reduction				\$190,000	<b>-\$1,072,024</b>	
	243	Various Contracted Services reduction				\$50,000	<b>-\$1,022,024</b>	
	235	Professional Fees Reduction				\$105,000	<b>-\$917,024</b>	
	532	Oil Dust Control Zama				\$50,000	<b>-\$867,024</b>	
	63-263	Vehicle Allowance			<b>-\$17,136</b>		<b>-\$884,160</b>	
	132/136	Benefit adjustemnt to current rates				\$11,000	<b>-\$873,160</b>	
	242	Computer programming reduction				\$5,500	<b>-\$867,660</b>	
	521	Fuel rate review increase			<b>-\$9,600</b>		<b>-\$877,260</b>	
	544	Utility rate review increase			<b>-\$43,471</b>		<b>-\$920,731</b>	
	543	Natural Gas rate review increase			<b>-\$3,752</b>		<b>-\$924,483</b>	Amend. Proposed



**DRAFT 2022 OPERATING EXPENSE BY OPERATIONAL CODE**

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
<b>OPERATING REVENUES</b>						
100-Municipal Taxes	\$25,701,057	\$23,617,379	\$23,680,360	\$23,702,505	<b>\$23,555,505</b>	(\$147,000)
124-Frontage	\$73,576	(\$2,224)	\$37,385	\$99,450	<b>\$99,450</b>	\$0
261-Ice Bridge	\$120,000	\$130,000	\$120,000	\$140,000	<b>\$140,000</b>	\$0
420-Sales of goods and services	\$23,702	\$801,413	<b>\$640,714</b>	\$1,036,581	<b>\$759,150</b>	(\$277,431)
421-Sale of water - metered	\$3,444,088	\$3,396,054	\$2,893,743	\$3,457,395	<b>\$3,529,675</b>	\$72,280
422-Sale of water - bulk	\$907,778	\$862,607	\$867,700	\$915,229	<b>\$937,608</b>	\$22,379
424-Sale of land	\$0	\$556	\$32,978	\$10,000	<b>\$10,000</b>	\$0
510-Penalties on taxes	\$1,062,787	\$1,074,843	\$611,800	\$500,000	<b>\$700,000</b>	\$200,000
511-Penalties of AR and utilities	\$29,435	\$23,822	\$20,708	\$29,000	<b>\$21,000</b>	(\$8,000)
520-Licenses and permits	\$45,328	\$59,045	\$52,022	\$45,000	<b>\$55,000</b>	\$10,000
521-Offsite levy	\$40,482	\$80,967	\$362,702	\$20,000	<b>\$20,000</b>	\$0
522-Municipal reserve revenue	\$138,985	\$245,377	\$256,050	\$80,000	<b>\$80,000</b>	\$0
526-Safety code permits	\$200,599	\$332,055	\$327,668	\$200,000	<b>\$200,000</b>	\$0
525-Subdivision fees	\$71,060	\$52,249	\$97,222	\$60,000	<b>\$75,000</b>	\$15,000
530-Fines	\$6,987	\$6,825	\$8,368	\$5,000	<b>\$9,000</b>	\$4,000
531-Safety code fees	\$8,136	\$17,765	\$15,185	\$8,000	<b>\$8,000</b>	\$0
550-Interest revenue	\$606,352	\$357,803	\$136,449	\$500,000	<b>\$325,000</b>	(\$175,000)
551-Market value changes	-\$17,137	\$15,602	\$0	\$0	<b>\$0</b>	\$0
560-Rental and lease revenue	\$171,499	\$180,134	\$133,184	\$153,703	<b>\$174,127</b>	\$20,424
570-Insurance proceeds	\$0	\$4,120	\$0	\$0	<b>\$0</b>	\$0
597-Other revenue	\$52,285	\$24,411	\$34,318	\$65,000	<b>\$15,000</b>	(\$50,000)
598-Community aggregate levy	\$45,182	\$109,834	\$0	\$50,000	<b>\$50,000</b>	\$0
630-Sale of non-TCA equipment	-\$471,826	-\$107,227	\$28,881	\$0	<b>\$0</b>	\$0
840-Provincial grants	\$7,869,189	\$8,693,568	\$419,817	\$1,856,095	<b>\$599,810</b>	(\$1,256,285)
890-Gain (Loss) Penny Rounding	\$4	\$2	\$0	\$0	<b>\$0</b>	\$0
909- Other Sources-Grants	\$55,584	\$586,741				
930-Contribution From Operating Reserves	\$577,194	\$281,270	\$0	\$1,410,539	<b>\$1,500,000</b>	\$89,461
940-Contribution From Capital	\$14,940	\$5,697	\$0	\$4,500	<b>\$0</b>	(\$4,500)
<b>TOTAL REVENUE</b>	<b>\$40,777,266</b>	<b>\$40,850,688</b>	<b>\$30,777,255</b>	<b>\$34,347,997</b>	<b>\$32,863,325</b>	<b>(\$1,484,672)</b>

**DRAFT 2022 OPERATING EXPENSE BY OPERATIONAL CODE**

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
<b>OPERATING EXPENSES</b>						
110-Wages and salaries	\$7,755,114	\$6,692,823	\$4,606,559	\$6,526,443	<b>\$6,716,381</b>	\$189,938
132-Benefits	\$1,456,733	\$1,283,184	\$1,012,809	\$1,410,406	<b>\$1,350,772</b>	(\$59,634)
136-WCB contributions	\$152,797	\$127,939	\$35,599	\$89,478	<b>\$133,113</b>	\$43,635
142-Recruiting	\$9,348	\$4,588	\$11,164	\$15,000	<b>\$15,000</b>	\$0
150-Isolation cost	\$81,031	\$49,153	\$31,957	\$43,200	<b>\$43,200</b>	\$0
151-Honoraria	\$948,208	\$553,572	\$441,249	\$630,360	<b>\$637,360</b>	\$7,000
211-Travel and subsistence	\$415,372	\$229,045	\$112,160	\$390,314	<b>\$367,414</b>	(\$22,900)
212-Promotional expense	\$42,603	\$21,024	\$8,762	\$39,500	<b>\$36,000</b>	(\$3,500)
214-Memberships & conference fees	\$140,118	\$62,898	\$45,107	\$129,212	<b>\$130,977</b>	\$1,765
215-Freight	\$92,889	\$76,428	\$58,383	\$99,850	<b>\$98,450</b>	(\$1,400)
216-Postage	\$61,487	\$49,743	\$44,988	\$69,550	<b>\$62,050</b>	(\$7,500)
217-Telephone	\$129,249	\$119,863	\$94,868	\$124,920	<b>\$118,420</b>	(\$6,500)
221-Advertising	\$63,204	\$65,990	\$63,401	\$76,900	<b>\$77,400</b>	\$500
223-Subscriptions and publications	\$7,397	\$11,220	\$8,392	\$15,250	<b>\$12,600</b>	(\$2,650)
231-Audit fee	\$141,400	\$87,800	\$123,000	\$90,000	<b>\$115,000</b>	\$25,000
232-Legal fee	\$80,209	\$61,773	\$117,986	\$80,000	<b>\$100,000</b>	\$20,000
233-Engineering consulting	\$109,133	\$94,306	\$145,034	\$194,500	<b>\$192,000</b>	(\$2,500)
235-Professional fee	\$441,276	\$404,080	\$159,726	\$348,200	<b>\$215,700</b>	(\$132,500)
236-Enhanced policing fee	\$278,290	\$38,050	\$277,512	\$398,236	<b>\$531,924</b>	\$133,688
239-Training and education	\$86,948	\$26,831	\$33,096	\$95,185	<b>\$122,290</b>	\$27,105
242-Computer programming	\$241,233	\$208,973	\$65,021	\$220,137	<b>\$213,975</b>	(\$6,162)
243-Waste Management	\$520,554	\$539,272	\$318,654	\$554,800	<b>\$531,800</b>	(\$23,000)
251-Repair & maintenance - bridges	\$0	\$18,202	\$26,438	\$44,500	<b>\$159,500</b>	\$115,000
252-Repair & maintenance - buildings	\$120,194	\$147,860	\$76,801	\$168,140	<b>\$150,340</b>	(\$17,800)
253-Repair & maintenance - equipment	\$522,859	\$415,834	\$222,299	\$361,450	<b>\$415,250</b>	\$53,800
255-Repair & maintenance - vehicles	\$90,043	\$82,624	\$83,369	\$91,000	<b>\$102,400</b>	\$11,400
258-Contracted Services	\$561,967	\$1,157,213	\$632,306	\$1,081,554	<b>\$801,302</b>	(\$280,252)
259-Repair & maintenance - structural	\$947,700	\$1,198,784	\$750,245	\$1,301,200	<b>\$1,565,700</b>	\$264,500
260-Roadside Mowing & Spraying	\$284,344	\$310,769	\$296,729	\$396,000	<b>\$368,733</b>	(\$27,267)
261-Ice bridge construction	\$145,741	\$82,194	\$111,224	\$120,000	<b>\$125,000</b>	\$5,000
262-Rental - building and land	\$67,500	\$75,500	\$48,469	\$65,850	<b>\$64,650</b>	(\$1,200)
263-Rental - vehicle and equipment	\$73,061	\$75,172	\$36,627	\$139,734	<b>\$104,530</b>	(\$35,204)
266-Communications	\$141,022	\$143,470	\$116,680	\$155,272	<b>\$155,992</b>	\$720
271-Licenses and permits	\$11,609	\$6,050	\$7,815	\$25,545	<b>\$23,000</b>	(\$2,545)
272-Damage claims	\$5,000	\$0	\$0	\$5,000	<b>\$0</b>	(\$5,000)
274-Insurance	\$413,678	\$574,757	\$464,265	\$462,735	<b>\$599,837</b>	\$137,102
342-Assessor fees	\$219,352	\$221,328	\$148,639	\$279,000	<b>\$282,502</b>	\$3,502
290-Election cost	\$0	\$0	\$13,872	\$15,000	<b>\$3,000</b>	(\$12,000)
511-Goods and supplies	\$1,131,036	\$898,911	\$681,604	\$937,534	<b>\$1,063,313</b>	\$125,779
515-Lab Testing Water/Sewer	\$43,782	\$41,816	\$26,106	\$43,500	<b>\$45,500</b>	\$2,000
521-Fuel and oil	\$730,153	\$595,068	\$472,440	\$647,680	<b>\$645,700</b>	(\$1,980)
531-Chemicals and salt	\$338,452	\$436,241	\$261,391	\$424,800	<b>\$440,800</b>	\$16,000
532-Dust control	\$550,724	\$480,558	\$675,998	\$575,000	<b>\$890,000</b>	\$315,000
533-Grader blades	\$76,482	\$142,047	\$149,989	\$143,000	<b>\$143,000</b>	\$0
534-Gravel (apply; supply and apply)	\$1,211,510	\$551,200	\$1,774,862	\$1,806,634	<b>\$3,435,000</b>	\$1,628,366
543-Natural gas	\$103,161	\$111,261	\$97,030	\$122,247	<b>\$128,013</b>	\$5,766
544-Electrical power	\$656,154	\$662,522	\$559,087	\$717,093	<b>\$717,093</b>	\$0
550-Carbon Tax	\$45,285	\$71,966	\$78,974	\$72,000	<b>\$104,000</b>	\$32,000
710-Grants to local governments	\$1,385,766	\$1,793,917	\$1,521,650	\$2,227,017	<b>\$2,250,000</b>	\$22,983
735-Grants to other organizations	\$2,346,833	\$2,108,278	\$1,809,267	\$2,302,092	<b>\$2,257,905</b>	(\$44,187)
763/764-Contributed to Reserves	\$2,797,363	\$2,740,658	\$0	\$2,578,424	<b>\$1,678,439</b>	(\$899,985)
810-Interest and service charges	\$26,984	\$24,827	\$6,136	\$21,000	<b>\$22,360</b>	\$1,360
831-Interest - long term debt	\$421,139	\$426,794	\$16,069	\$389,989	<b>\$366,662</b>	(\$23,327)
832-Principle - Long term debt	\$1,632,478	\$1,538,281	\$497,679	\$1,361,746	<b>\$1,356,458</b>	(\$5,288)
921-Bad Debt	\$4,815,848	\$1,673,586	\$78,071	\$1,500,000	<b>\$1,500,000</b>	\$0
One Time projects	\$10,085,394	\$6,011,415	\$1,915,027	\$2,124,820	<b>\$0</b>	(\$2,124,820)
<b>TOTAL</b>	<b>\$45,257,208</b>	<b>\$35,627,658</b>	<b>\$21,472,583</b>	<b>\$34,347,997</b>	<b>\$33,787,808</b>	<b>(\$560,189)</b>
					<b>(\$924,483)</b>	
					<b>Surplus/Deficiency</b>	

**DRAFT 2022 OPERATING REVEUE EXPENSE BY OPERATIONAL CODE**

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
<b>Taxes</b>	\$25,701,057	\$23,617,379	\$23,680,360	\$23,702,505	<b>\$23,555,505</b>	(\$147,000)
<b>User Fees/Sales /Rentals</b>	\$195,201	\$981,547	\$773,898	\$1,190,284	<b>\$933,277</b>	(\$257,007)
<b>Water/Sewer Rates</b>	\$4,351,866	\$4,258,661	\$3,761,444	\$4,372,624	<b>\$4,467,283</b>	\$94,659
<b>Penalties- Overdue Accounts</b>	\$1,092,222	\$1,098,665	\$632,507	\$529,000	<b>\$721,000</b>	\$192,000
<b>Permit &amp; Fees</b>	\$325,123	\$461,114	\$492,097	\$313,000	<b>\$338,000</b>	\$25,000
<b>Interest Earnings</b>	\$589,215	\$373,405	\$136,449	\$500,000	<b>\$325,000</b>	(\$175,000)
<b>Grants</b>	\$7,924,773	\$9,280,309	\$419,817	\$1,856,095	<b>\$599,810</b>	(\$1,256,285)
<b>Other Revenue</b>	\$5,675	\$492,641	\$880,683	\$469,450	<b>\$423,450</b>	(\$46,000)
<b>Reserve Draws</b>	\$592,134	\$286,967	\$0	\$1,415,039	<b>\$1,500,000</b>	\$84,961
<b>Total Revenues</b>	<b>\$40,777,266</b>	<b>\$40,850,688</b>	<b>\$30,777,255</b>	<b>\$34,347,997</b>	<b>\$32,863,325</b>	<b>(\$1,484,672)</b>

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
<b>Salaries and Benefits</b>	\$10,403,231	\$8,711,259	\$6,139,337	\$8,714,887	<b>\$8,895,826</b>	\$180,939
<b>Materials and Supplies</b>	\$4,459,455	\$3,261,109	\$3,997,025	\$5,037,866	<b>\$7,096,269</b>	\$2,058,403
<b>Contracted Services</b>	\$5,218,714	\$5,776,854	\$4,189,923	\$6,406,216	<b>\$6,650,660</b>	\$244,444
<b>Utilities</b>	\$1,664,002	\$1,560,680	\$1,302,400	\$1,683,940	<b>\$1,713,226</b>	\$29,286
<b>Debt/Capital Financing</b>	\$9,693,812	\$6,404,146	\$597,955	\$5,851,159	<b>\$4,923,919</b>	(\$927,240)
<b>Grants</b>	\$3,732,599	\$3,902,195	\$3,330,916	\$4,529,109	<b>\$4,507,905</b>	(\$21,204)
<b>One Time Projects</b>	\$10,085,394	\$6,011,415	\$1,915,027	\$2,124,820	<b>\$0</b>	(\$2,124,820)
<b>Total Expenditures</b>	<b>\$45,257,208</b>	<b>\$35,627,658</b>	<b>\$21,472,583</b>	<b>\$34,347,997</b>	<b>\$33,787,805</b>	<b>(\$560,192)</b>
<b>Estimated 2022 Shortfall</b>				<b>\$0</b>	<b>(\$924,480)</b>	

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**COUNCIL**

	2021 YTD	2021	2022	
	Total	Budget	Budget	
<b>Expenditures:</b>				
Salaries and Benefits	\$383,149	\$516,224	<b>\$529,387</b>	\$13,163
Materials and Supplies	\$96,129	\$318,473	<b>\$304,073</b>	(\$14,400)
Contracted Services	\$12,911	\$34,494	<b>\$27,713</b>	-\$6,781
Utilities	\$5,491	\$7,700	<b>\$7,700</b>	\$0
<b>Total Expenditures</b>	<b>\$497,679</b>	<b>\$876,891</b>	<b>\$868,873</b>	(\$8,018)

**ADMINISTRATION**

	2021 YTD	2021	2022	
	Total	Budget	Budget	
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$69,341	\$77,200	<b>\$85,350</b>	\$8,150
Penalties- Overdue Accounts	\$618,118	\$509,000	<b>\$709,000</b>	\$200,000
Interest Earnings	\$136,449	\$500,000	<b>\$325,000</b>	(\$175,000)
Grants	\$26,896	\$1,277,537	<b>\$48,502</b>	(\$1,229,035)
Other Revenue	\$13,927	\$115,000	<b>\$65,000</b>	(\$50,000)
Reserve Draws	\$0	\$629,988	<b>\$0</b>	(\$629,988)
<b>Total Revenues</b>	<b>\$864,730</b>	<b>\$3,108,725</b>	<b>\$1,232,852</b>	(\$1,875,873)
<b>Expenditures:</b>				
Salaries and Benefits	\$1,647,416	\$2,235,525	<b>\$2,249,237</b>	\$13,712
Materials and Supplies	\$307,489	\$447,050	<b>\$421,703</b>	(\$25,347)
Contracted Services	\$585,570	\$872,808	<b>\$832,009</b>	(\$40,799)
Utilities	\$129,945	\$152,092	<b>\$163,774</b>	\$11,682
Debt/Capital Financing	\$97,242	\$2,047,444	<b>\$1,690,450</b>	(\$356,994)
Grants	\$1,521,650	\$2,227,017	<b>\$2,250,000</b>	\$22,983
One Time Projects	\$1,676,576	\$1,425,923	<b>\$0</b>	(\$1,425,923)
<b>Total Expenditures</b>	<b>\$5,965,888</b>	<b>\$9,407,859</b>	<b>\$7,607,173</b>	(\$1,800,686)

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**FIRE DEPARTMENTS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$142,422	\$149,500	<b>\$173,900</b>	\$24,400
Grants	\$0	\$15,000	<b>\$0</b>	(\$15,000)
Other Revenue	\$0	\$0	<b>\$0</b>	\$0
Reserve Draws	\$0	\$15,000	<b>\$0</b>	(\$15,000)
<b>Total Revenues</b>	<b>\$142,422</b>	<b>\$179,500</b>	<b>\$173,900</b>	<b>(\$5,600)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$134,356	\$239,091	<b>\$215,281</b>	(\$23,810)
Materials and Supplies	\$70,399	\$172,245	<b>\$193,274</b>	\$21,029
Contracted Services	\$144,146	\$241,739	<b>\$215,280</b>	(\$26,459)
Utilities	\$56,712	\$78,007	<b>\$75,313</b>	(\$2,694)
Debt/Capital Financing	\$0	\$200,510	<b>\$0</b>	(\$200,510)
Grants	\$0	\$0	<b>\$0</b>	\$0
One Time Projects	\$0	\$30,000	<b>\$0</b>	(\$30,000)
<b>Total Expenditures</b>	<b>\$405,613</b>	<b>\$961,592</b>	<b>\$699,148</b>	<b>(\$262,444)</b>

**AMBULANCE**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$28,350	\$29,025	<b>\$40,500</b>	\$11,475
<b>Total Revenues</b>	<b>\$28,350</b>	<b>\$29,025</b>	<b>\$40,500</b>	<b>\$11,475</b>
<b>Expenditures:</b>				
Contracted Services	\$6,239	\$7,687	<b>\$9,956</b>	\$2,269
Debt/Capital Financing	\$0	\$12,328	<b>\$0</b>	(\$12,328)
<b>Total Expenditures</b>	<b>\$6,239</b>	<b>\$20,015</b>	<b>\$9,956</b>	<b>(\$10,059)</b>

**BYLAW**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$12,675	\$14,827	<b>\$14,827</b>	\$0
Other Revenue	\$8,368	\$5,000	<b>\$9,000</b>	\$4,000
Reserve Draws	\$0	\$0	<b>\$0</b>	\$0
<b>Total Revenues</b>	<b>\$21,043</b>	<b>\$19,827</b>	<b>\$23,827</b>	<b>\$4,000</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$11,835	\$36,146	<b>\$17,828</b>	(\$18,318)
Materials and Supplies	\$8,565	\$39,850	<b>\$18,800</b>	(\$21,050)
Contracted Services	\$283,666	\$411,675	<b>\$541,507</b>	\$129,832
Utilities	\$978	\$1,700	<b>\$1,700</b>	\$0
Debt/Capital Financing	\$0	\$3,909	<b>\$0</b>	(\$3,909)
One Time Projects	\$0	\$0	<b>\$0</b>	\$0
<b>Total Expenditures</b>	<b>\$305,044</b>	<b>\$493,280</b>	<b>\$579,835</b>	<b>\$86,555</b>

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**PUBLIC WORKS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$78,024	\$119,476	\$74,000	(\$45,476)
Grants	\$0	\$118,719	\$118,719	\$0
Other Revenue	\$173,679	\$221,100	\$221,100	\$0
Reserve Draws	\$0	\$101,567	\$1,500,000	\$1,398,433
<b>Total Revenues</b>	<b>\$251,703</b>	<b>\$560,862</b>	<b>\$1,913,819</b>	<b>\$1,352,957</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$2,046,385	\$2,932,547	\$3,101,161	\$168,614
Materials and Supplies	\$2,968,357	\$3,413,156	\$5,137,489	\$1,724,333
Contracted Services	\$1,265,632	\$1,967,817	\$2,064,027	\$96,210
Utilities	\$709,391	\$900,035	\$948,066	\$48,031
Debt/Capital Financing	\$918,171	\$8,463,568	\$1,352,397	(\$7,111,171)
One Time Projects	\$0	\$6,600	\$0	(\$6,600)
<b>Total Expenditures</b>	<b>\$7,907,936</b>	<b>\$17,683,723</b>	<b>\$12,603,140</b>	<b>(\$5,080,583)</b>

**AIRPORTS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$25,001	\$37,043	\$37,042	(\$1)
Reserve Draws	\$0	\$63,005	\$0	(\$63,005)
<b>Total Revenues</b>	<b>\$25,001</b>	<b>\$100,048</b>	<b>\$37,042</b>	<b>(\$63,006)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$29,930	\$41,433	\$47,790	\$6,357
Materials and Supplies	\$8,593	\$28,500	\$28,800	\$300
Contracted Services	\$78,755	\$150,688	\$151,469	\$781
Utilities	\$27,524	\$31,034	\$31,921	\$887
Debt/Capital Financing	\$0	\$196,006	\$0	(\$196,006)
One Time Projects	\$0	\$63,005	\$0	(\$63,005)
<b>Total Expenditures</b>	<b>\$144,802</b>	<b>\$510,666</b>	<b>\$259,980</b>	<b>(\$250,686)</b>

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**WATER MANAGEMENT**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
Water/Sewer Fees	\$2,858,978	\$3,231,626	\$3,321,276	\$89,650
User Fees/Sales /Rentals	\$68,029	\$68,500	\$68,500	\$0
Penalties- Overdue Accounts	\$14,389	\$20,000	\$12,000	(\$8,000)
Other Revenue	\$379,203	\$25,950	\$25,950	\$0
Reserve Draws	\$0	\$202,031	\$0	(\$202,031)
<b>Total Revenues</b>	<b>\$3,320,599</b>	<b>\$3,548,107</b>	<b>\$3,427,726</b>	<b>(\$120,381)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$424,405	\$665,166	\$660,369	(\$4,797)
Materials and Supplies	\$323,344	\$535,930	\$576,820	\$40,890
Contracted Services	\$244,381	\$416,877	\$461,641	\$44,764
Utilities	\$309,561	\$424,303	\$412,797	-\$11,506
Debt/Capital Financing	\$130,540	\$2,647,084	\$1,278,985	(\$1,368,099)
One Time Projects	\$1,951	\$202,031	\$0	(\$202,031)
<b>Total Expenditures</b>	<b>\$1,434,182</b>	<b>\$4,891,391</b>	<b>\$3,390,612</b>	<b>(\$1,500,779)</b>

**SEWER MANAGEMENT**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
Water/Sewer Fees	\$902,466	\$1,140,998	\$1,146,007	\$5,009
User Fees/Sales /Rentals	\$0	\$0	\$0	\$0
Other Revenue	\$12,369	\$12,400	\$12,400	\$0
Reserve Draws	\$0	\$32,413	\$0	(\$32,413)
<b>Total Revenues</b>	<b>\$914,834</b>	<b>\$1,185,811</b>	<b>\$1,158,407</b>	<b>(\$27,404)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$257,328	\$439,378	\$440,470	\$1,092
Materials and Supplies	\$25,620	\$51,600	\$49,750	(\$1,850)
Contracted Services	\$148,035	\$169,350	\$229,375	\$60,025
Utilities	\$23,503	\$30,845	\$31,237	\$392
Debt/Capital Financing	\$22,205	\$1,132,057	\$407,103	(\$724,954)
One Time Projects	\$17,000	\$32,413	\$0	(\$32,413)
<b>Total Expenditures</b>	<b>\$493,691</b>	<b>\$1,855,643</b>	<b>\$1,157,935</b>	<b>(\$697,708)</b>

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**WASTE MANAGEMENT**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$197,552	\$562,505	\$297,000	(\$265,505)
Other Revenue	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$10,250	\$0	(\$10,250)
<b>Total Revenues</b>	<b>\$197,552</b>	<b>\$572,755</b>	<b>\$297,000</b>	<b>(\$275,755)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$60,263	\$19,055	\$71,871	\$52,816
Materials and Supplies	\$10,430	\$4,000	\$2,900	(\$1,100)
Contracted Services	\$430,320	\$727,377	\$715,876	(\$11,501)
Utilities	\$17,669	\$25,409	\$20,510	(\$4,899)
Debt/Capital Financing	\$0	\$19,237	\$0	(\$19,237)
One Time Projects	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$518,682</b>	<b>\$795,078</b>	<b>\$811,157</b>	<b>\$16,079</b>

**FAMILY & COMMUNITY SUPPORT SERVICIES & ALL NOT FOR PROFIT GROUPS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
Grants	\$249,014	\$298,682	\$298,682	\$0
Other Revenue	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$249,014</b>	<b>\$298,682</b>	<b>\$298,682</b>	<b>\$0</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$0	\$0	\$0	\$0
Contracted Services	\$2,411	\$1,645	\$1,809	\$164
Grants	\$649,668	\$796,203	\$776,203	(\$20,000)
Debt/Capital Financing	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$652,078</b>	<b>\$797,848</b>	<b>\$778,012</b>	<b>(\$19,836)</b>



**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**PLANNING & DEVELOPMENT**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 / 22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$22,837	\$16,000	\$19,000	\$3,000
Permits & Fees	\$405,719	\$248,000	\$258,000	\$10,000
Grants	\$0	\$12,250	\$0	(\$12,250)
Other Revenue	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$285,698	\$0	(\$285,698)
<b>Total Revenues</b>	<b>\$428,555</b>	<b>\$561,948</b>	<b>\$277,000</b>	<b>(\$284,948)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$476,701	\$722,036	\$830,545	\$108,509
Materials and Supplies	\$20,269	\$22,890	\$29,380	\$6,490
Contracted Services	\$229,006	\$404,494	\$304,165	(\$100,329)
Grants	\$0	\$0	\$0	\$0
Utilities	\$2,470	\$6,080	\$3,580	(\$2,500)
Debt/Capital Financing	\$0	\$11,998	\$0	(\$11,998)
One Time Projects	\$194,745	\$297,948	\$0	(\$297,948)
<b>Total Expenditures</b>	<b>\$923,192</b>	<b>\$1,465,446</b>	<b>\$1,167,670</b>	<b>(\$297,776)</b>

**SUBDIVISIONS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 / 22
<b>Revenues:</b>				
Permits & Fees	\$339,582	\$140,000	\$155,000	\$15,000
Other Revenue	\$32,978	\$10,000	\$10,000	\$0
<b>Total Revenues</b>	<b>\$372,560</b>	<b>\$150,000</b>	<b>\$165,000</b>	<b>\$15,000</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$289,108	\$355,571	\$257,359	(\$98,212)
Materials and Supplies	\$1,225	\$8,400	\$7,425	(\$975)
Contracted Services	\$50,693	\$52,000	\$57,000	\$5,000
Utilities (Fuel/Electrify/Natural Gas)	\$514	\$960	\$960	\$0
Debt/Capital Financing	\$0	\$80,000	\$80,000	\$0
<b>Total Expenditures</b>	<b>\$341,541</b>	<b>\$496,931</b>	<b>\$402,744</b>	<b>(\$94,187)</b>

**AGRICULTURE**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 / 22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$36,365	\$31,808	\$37,158	\$5,350
Grants	\$143,907	\$133,907	\$133,907	\$0
Reserve Draws	\$0	\$30,000	\$0	(\$30,000)
<b>Total Revenues</b>	<b>\$180,272</b>	<b>\$195,715</b>	<b>\$171,065</b>	<b>(\$24,650)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$258,193	\$381,325	\$303,681	(\$77,644)
Materials and Supplies	\$114,571	\$173,710	\$121,210	(\$2,500)
Contracted Services	\$480,812	\$819,522	\$792,478	(\$27,044)
Utilities	\$14,765	\$22,140	\$12,760	(\$9,380)
Debt/Capital Financing	\$0	\$49,551	\$0	(\$49,551)
Grants	\$102,000	\$148,500	\$148,500	\$0
One Time Projects	\$0	\$30,000	\$0	(\$30,000)
<b>Total Expenditures</b>	<b>\$970,341</b>	<b>\$1,624,748</b>	<b>\$1,378,629</b>	<b>(\$246,119)</b>

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**RECREATION BOARDS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
Reserve Draws	\$0	\$8,187	\$0	(\$8,187)
<b>Total Revenues</b>	<b>\$0</b>	<b>\$8,187</b>	<b>\$0</b>	<b>(\$8,187)</b>
<b>Expenditures:</b>				
Materials and Supplies	\$0	\$0	\$0	\$0
Contracted Services	\$66,311	\$0	\$87,529	\$87,529
Utilities	\$93	\$0	\$0	\$0
Debt/Capital Financing	\$113,624	\$633,408	\$113,624	(\$519,784)
Grants	\$823,657	\$1,095,330	\$1,071,143	(\$24,187)
One Time Projects	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$1,003,686</b>	<b>\$1,728,738</b>	<b>\$1,272,296</b>	<b>(\$456,442)</b>

**PARKS & CAMPGROUNDS**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
User Fees/Sales /Rentals	\$96,149	\$89,400	\$91,000	\$1,600
Other Revenue	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$32,400	\$0	(\$32,400)
<b>Total Revenues</b>	<b>\$96,149</b>	<b>\$121,800</b>	<b>\$91,000</b>	<b>(\$30,800)</b>
<b>Expenditures:</b>				
Salaries and Benefits	\$119,462	\$131,390	\$170,847	\$39,457
Materials and Supplies	\$17,389	\$50,870	\$42,220	(\$8,650)
Contracted Services	\$139,819	\$228,818	\$239,390	\$10,572
Utilities	\$7,727	\$15,635	\$12,908	(\$2,727)
Debt/Capital Financing	\$0	\$114,995	\$0	(\$114,995)
One Time Projects	\$24,755	\$36,900	\$0	(\$36,900)
<b>Total Expenditures</b>	<b>\$309,152</b>	<b>\$578,608</b>	<b>\$465,365</b>	<b>(\$113,243)</b>

**DRAFT 2022 OPERATING BUDGET BY DEPARTMENT**

**TOURISM**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Expenditures:</b>				
Materials and Supplies	\$2,000	\$39,250	\$29,250	(\$10,000)
Grants	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$2,000</b>	<b>\$39,250</b>	<b>\$29,250</b>	<b>-\$10,000</b>

**LIBRARIES**

	2021 YTD	2021	2022	\$ Variance
	Total	Budget	Budget	2021 /22
<b>Revenues:</b>				
Reserve Draws	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures:</b>				
Contracted Services	\$2,811	\$2,500	\$2,500	\$0
Grants	\$233,942	\$262,059	\$262,059	\$0
<b>Total Expenditures</b>	<b>\$236,753</b>	<b>\$264,559</b>	<b>\$264,559</b>	<b>\$0</b>





**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Don Roberts, Director of Community Services</b>
<b>Title:</b>	<b>Organizational Chart Amendment Request – Community Services</b>

**BACKGROUND / PROPOSAL:**

**Amendment #1**

A majority of the responsibility of summer staff is to operate, maintain, move, and load Mackenzie County equipment that is utilized for mowing, weed control, and landscaping. Among other things, the summer staff may also work as traffic control, haul firewood, help with town cleanup, and assist in the shop with washing vehicles/equipment. The job description is diverse and may include other odd jobs as assigned.

Both the Community Services & Operations Directors are requesting that the two (2) summer staff under the Community Services department, in Fort Vermilion, be moved to fall beneath the Operations department. As these summer staff receive their direction from the North PW Supervisor, this will formalize their reporting structure. This amendment to the organization chart would not result in any additional costs.

**Amendment #2**

Prior to staff reduction, the Community Services Organizational Chart reflected a position of a “Public Works Admin. Officer”. The duties and responsibilities of this position far exceeded the administrative support role.

After the abolishment of the full time Public Works Admin. Officer, the organizational chart was amended to show a half time position that was shared with the Agriculture department.

The position being down graded to half time did not decrease the work load.

Some of the extra workload was assumed by the half time position while other tasks were assigned to multiple staff members.

**Author:** D. Roberts      **Reviewed by:** \_\_\_\_\_      **CAO:** \_\_\_\_\_

The use of multiple staff members to perform roles and responsibilities of the Community Services is not working. Setting priorities is a challenge, changing staff from current positions resulting in wasted training time.

**OPTIONS & BENEFITS:**

**Amendment #1**

**Option 1**

Reallocation of the existing 2 summer staff in Fort Vermilion from Community Services to Operations Department.

**Benefit:**

Correction of organizational chart to reflect operational roles. No additional cost to the County.

**Option 2**

That the Community Services Organizational Chart be received for information.

**Amendment #2**

**Option 1**

Amend the Community Services Organizational Chart to reflect a full time Administrative Assistant.

**Benefit**

The Community Services Department would have adequate personnel to provide administrative support on a fulltime basis. Enabling the department to comply with various information, research, and analysis required.

**Option 2**

That the Community Services Organizational Chart be received for information.

**COSTS & SOURCE OF FUNDING:**

No additional staff added to the organizational chart. Reallocation of the existing 2 summer staff in Fort Vermilion from Community Services to Operations Department.

Author:  D. Roberts Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

As per Collective Agreement

Administrative Support –  
(Administrative Assistant)

\$21.44/hr. - \$29.48/hr  
or \$61,249 - \$82,367/yr

**SUSTAINABILITY PLAN:**

**COMMUNICATION / PUBLIC PARTICIPATION:**

**POLICY REFERENCES:**

ADM038 Organizational Structure (Attached)

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the Organizational Chart be amended to include a full time Administrative Assistant under Community Services.

Author: D. Roberts      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_

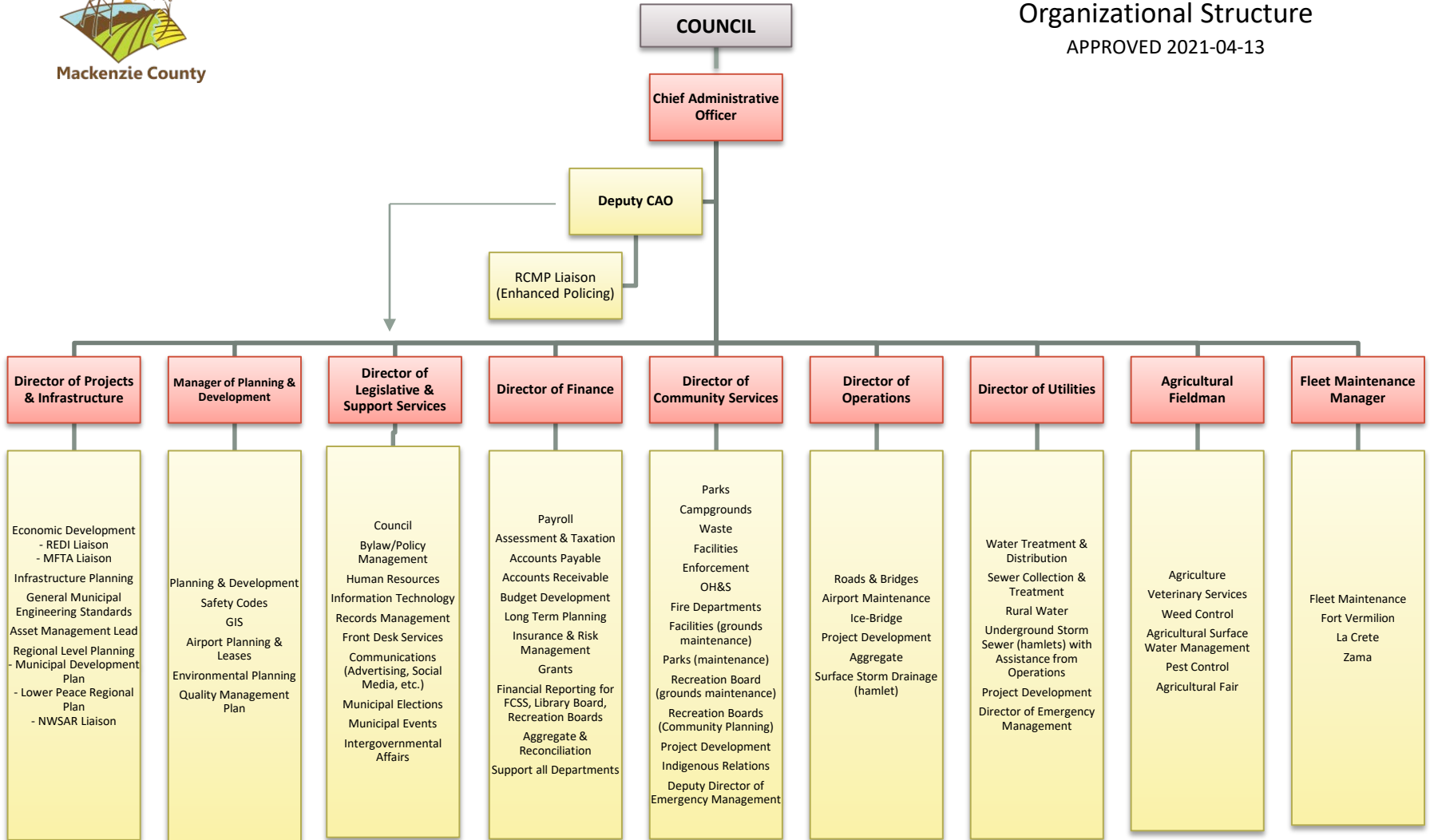






# Organizational Structure

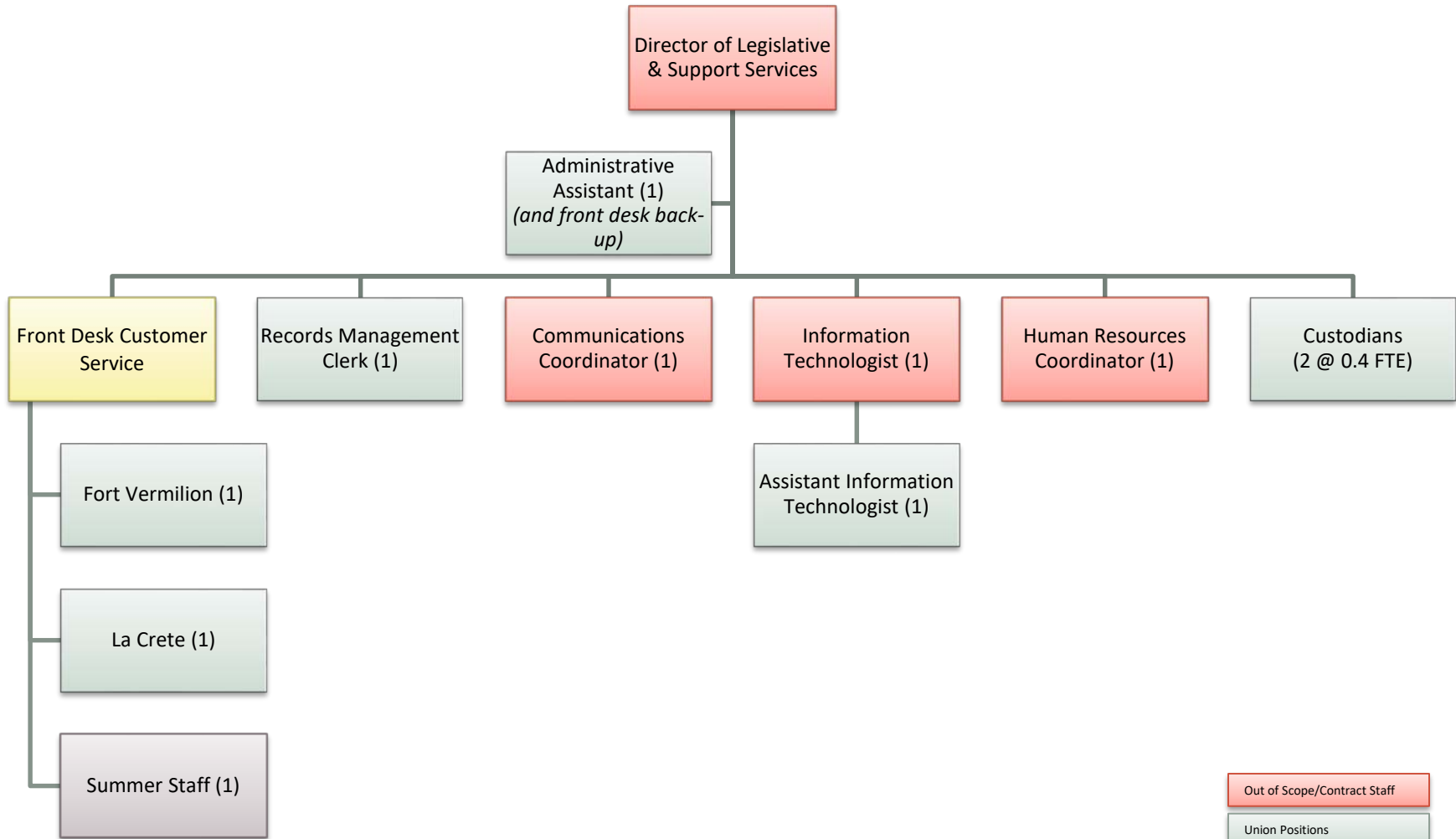
APPROVED 2021-04-13



Out of Scope/Contract Staff

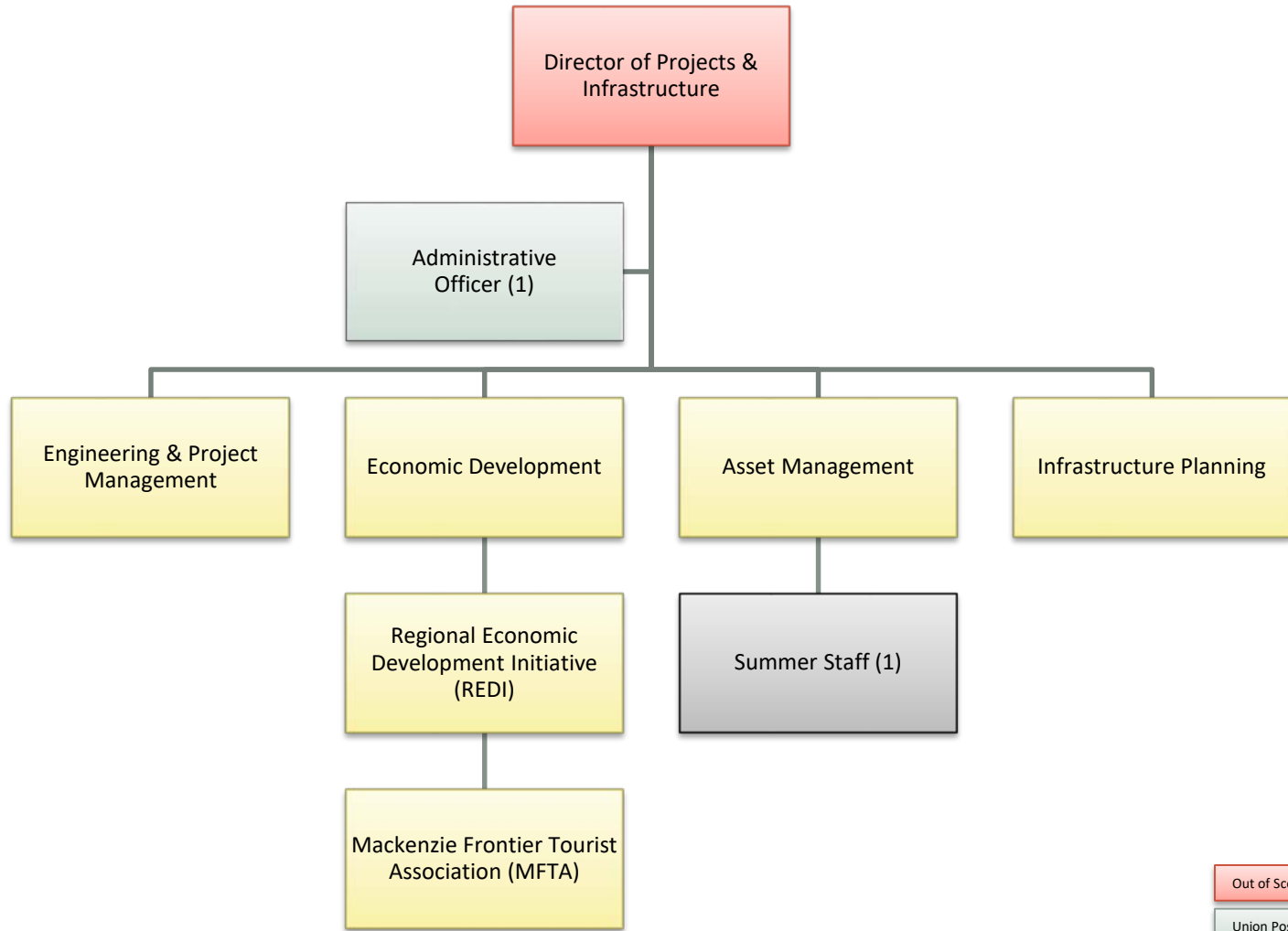
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# Legislative & Support Services



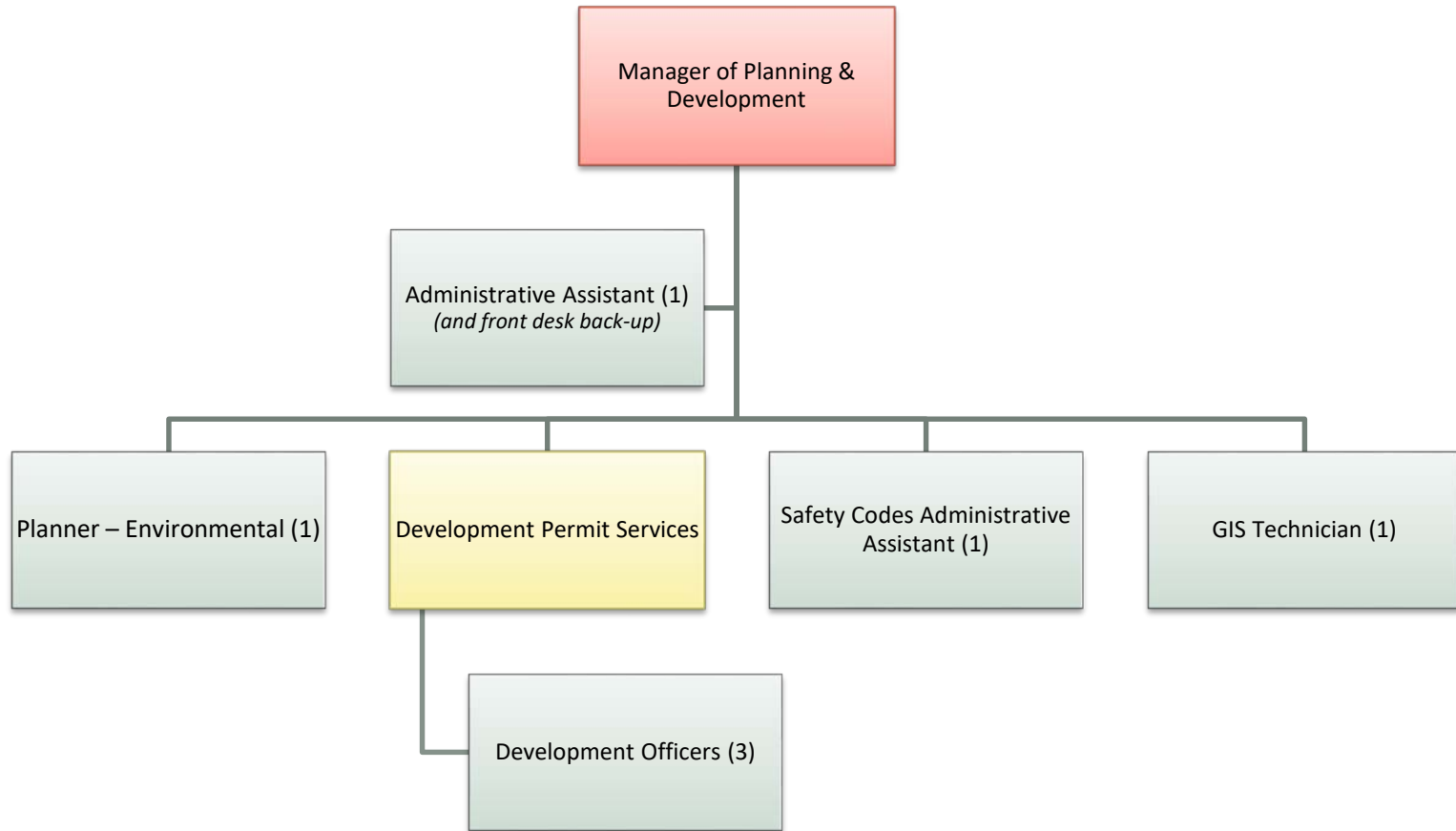
Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal

# Projects & Infrastructure



Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal

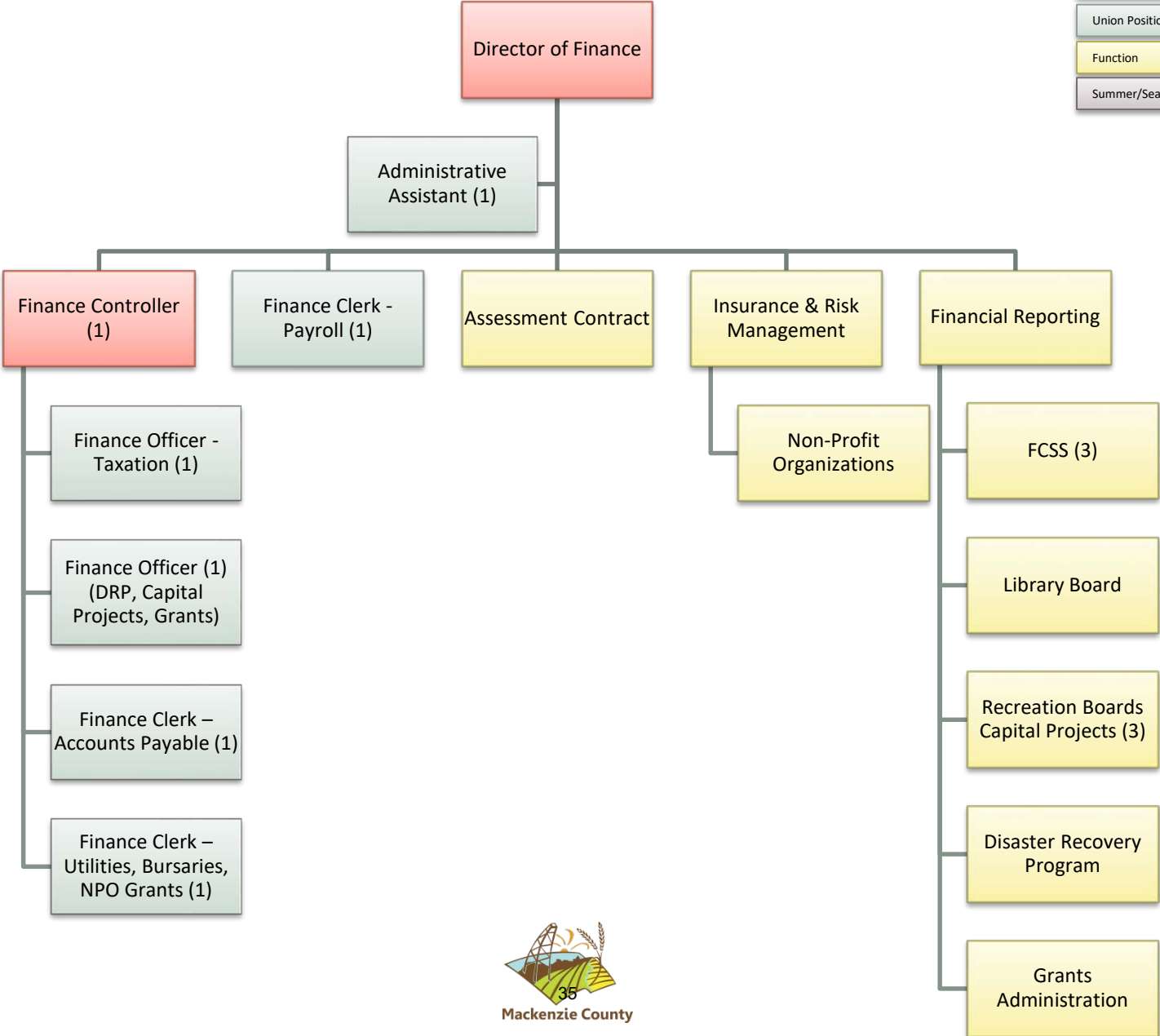
# Planning & Development Services



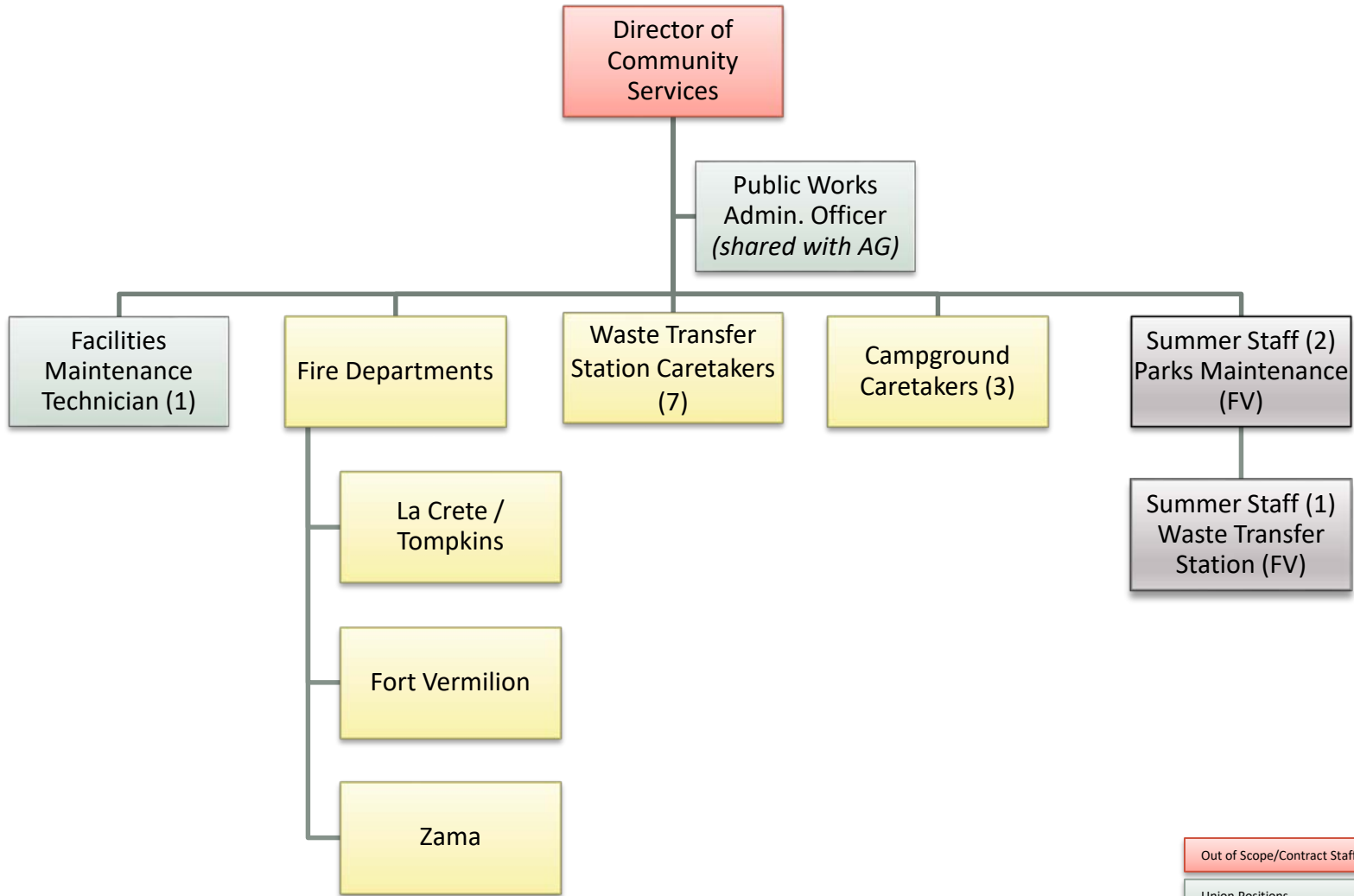
Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal

# Finance Services

Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal



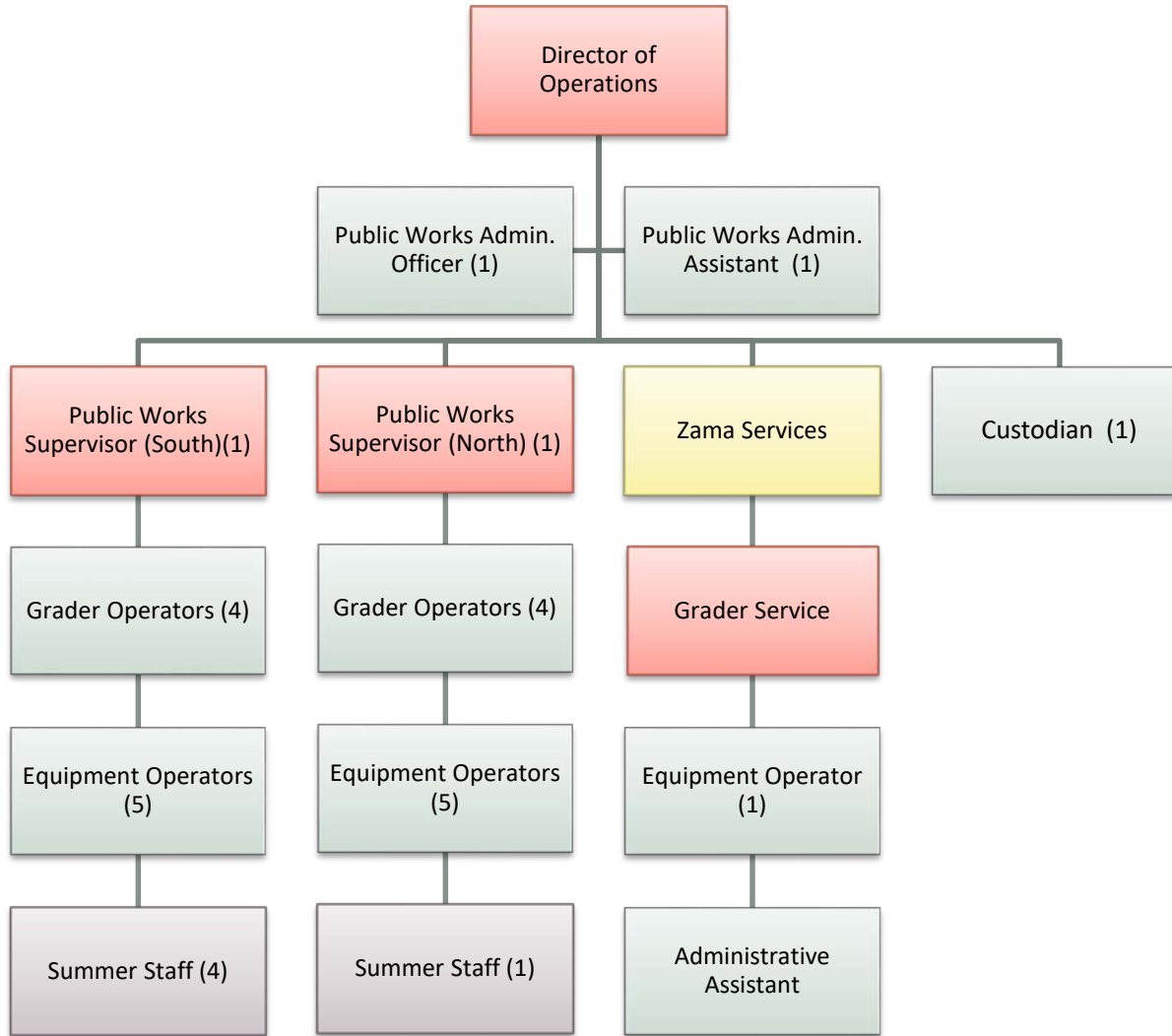
# Community Services



Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal



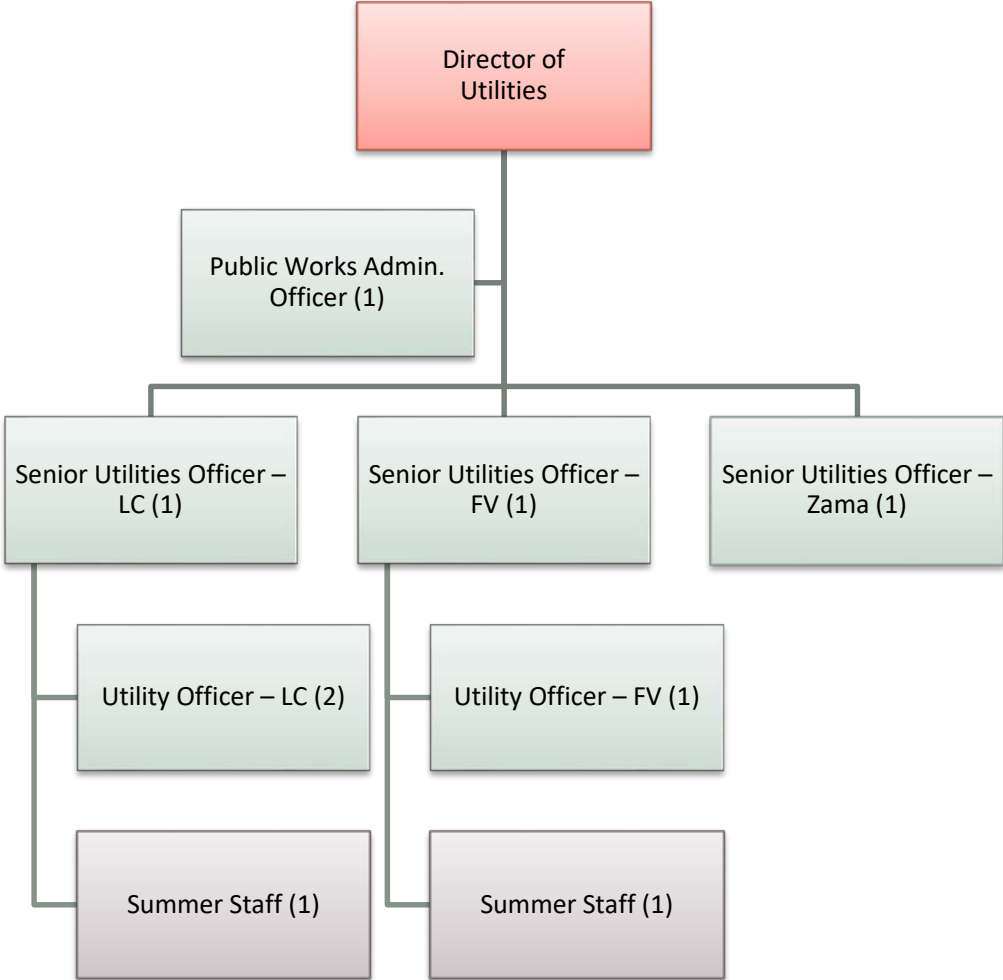
# Operations Services



Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal



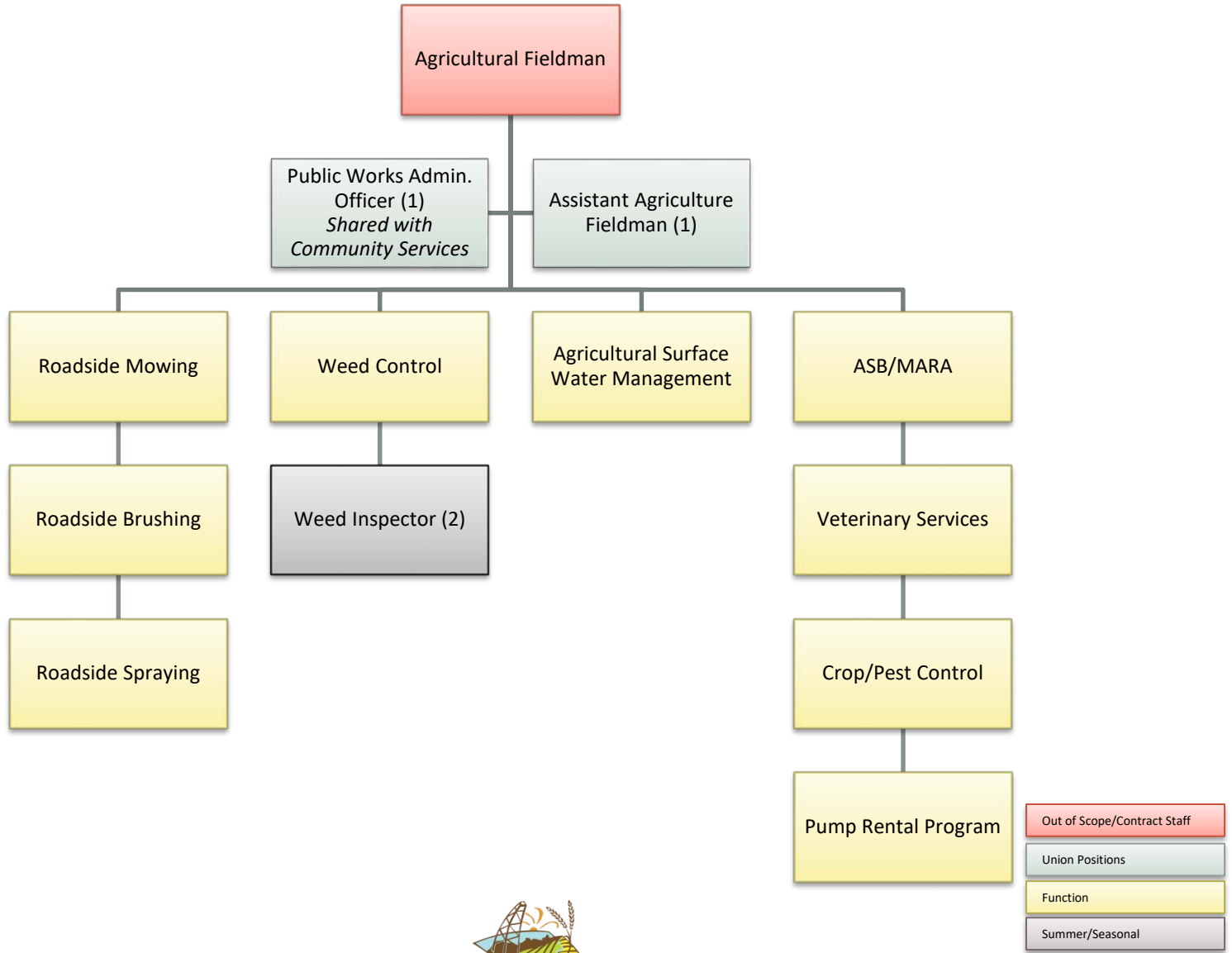
# Utilities Services



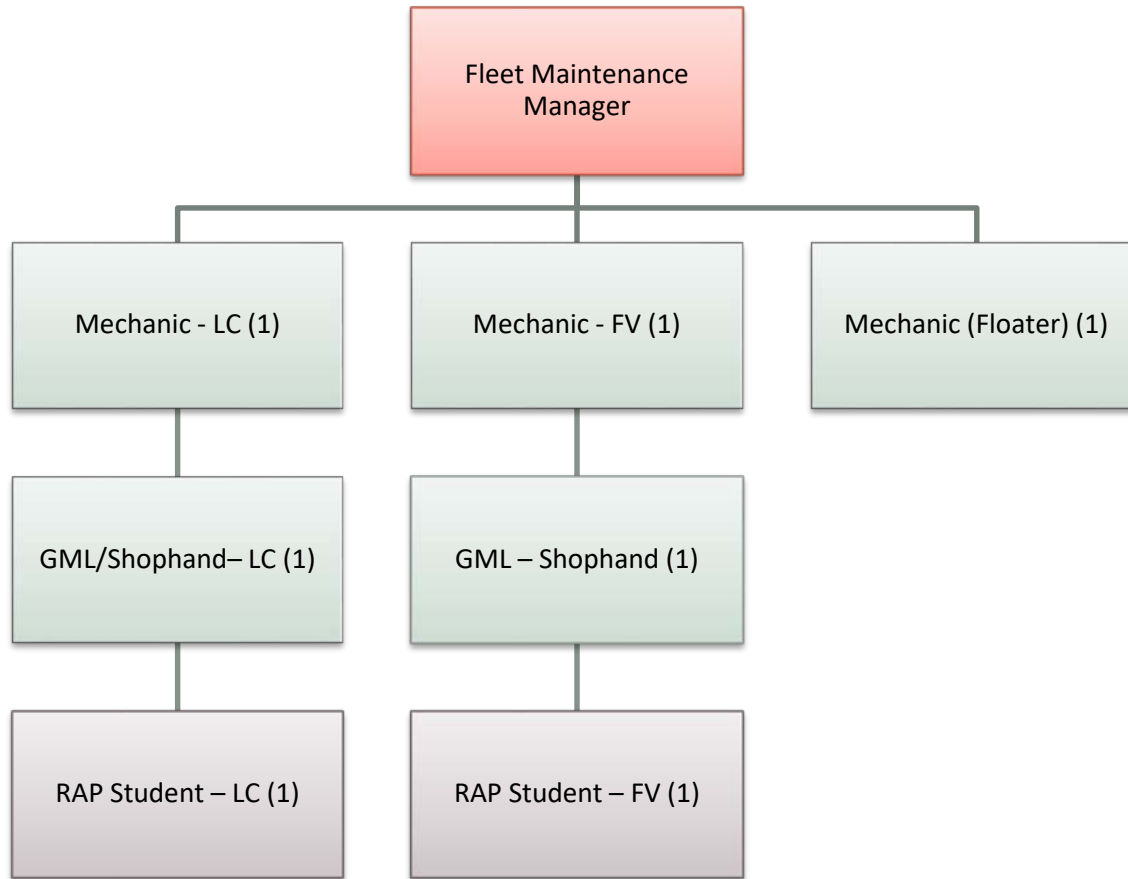
Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal



# Agricultural Services



# Fleet Services



Out of Scope/Contract Staff
Union Positions
Function
Summer/Seasonal

## Mackenzie County

<b>Title</b>	<b>Organizational Structure</b>	<b>Policy No:</b>	<b>ADM038</b>
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<b>Legislation Reference</b>	<b>Municipal Government Act, Section 201</b>
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### **Purpose**

To establish a process for approving the organizational structure.

### **Policy Statement and Guidelines**

#### General Guidelines

Council shall approve the organizational chart during the budget process. The approved organizational chart will contain all position titles, the number of employees, and the reporting structure. Administration will present the budget for all positions according to the approved organizational chart.

Administration has the authority to:

- Fill all approved positions,
- Determine the key functions of each approved position, and
- Lay off any excess positions caused by a shortage of work.

In the event that an incremental position is needed, an updated organizational chart will be brought to Council for approval.

Administration is authorized to change the reporting structure temporarily if there are employee vacancies, staff training, et cetera. Temporary, seasonal, and part-time employees may be relocated between offices according to varying workloads, as determined by administration.

#### Reporting Guidelines

Administration will ensure that Council is current with employee changeovers by providing:

- A monthly update on all position changes, and
- An organizational chart listing all positions and corresponding employees, to be provided annually at the Council Organizational Meeting.

	<b>Date</b>	<b>Resolution Number</b>
<b>Approved</b>	<b>September 24, 2002</b>	<b>02-680</b>
<b>Amended</b>		
<b>Amended</b>		



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>Non Profit Organizations</b>

## **BACKGROUND / PROPOSAL:**

At the November 4<sup>th</sup> & 5<sup>th</sup> workshop, Council reviewed the Non Profit Organization applications and gave administration direction to be brought to the next Budget Council meeting.

Attached is the Non – Profit Organization Budget items for review, and follow up.

## **OPTIONS & BENEFITS:**

N/A

## **COSTS & SOURCE OF FUNDING:**

2022 Operating Budget

## **SUSTAINABILITY PLAN:**

N/A

## **COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**POLICY REFERENCES:**

N/A

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the 2022 Non-Profit Organization grant funding recommendations be incorporated into the 2022 Operating Budget.

Author: J Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_

**Mackenzie County**  
**Grants to Other Non-Profit Organizations**

Organization	Operating or Capital	Nov 5, 2021 Rec	2022 Request	2021 budget Includes COVID and operational funding			2018 Budget	2022 Notes
				2021 Budget	2020 Budget	2019 Budget		
FV Agricultural Society - Heritage Centre	Operating	\$27,750	\$27,750	\$27,750	\$27,750	\$27,750	\$25,000	Wages for full time Heritage Centre Assistant, operations
FV Area Board of Trade	Operating	\$16,000	\$16,000	\$17,000	\$17,000	\$17,000	\$17,000	Operating expenses for Building maintenance \$10,000; Hosting Community events - Moonlight Madness, Christmas tree lighting, Canada Day breakfast \$6,000
	Capital	\$0	\$12,500					New park benches: \$7,500; Monument for cenotaph: \$5,000
FV & Area Seniors' and Elders' Lodge Board 1788	Operating	\$0				\$8,000		No Application Received.
FV Friends of the Old Bay House Society	Utilities only	\$2,500		\$2,500	\$2,500	\$2,500	\$2,500	No Application Received.
FV Royal Canadian Legion, Branch 243	Operating	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$6,000	Utilities expense
	Capital	\$24,794	\$24,794					New roof with insulation \$19,925, eaves troughing \$4,869.38 - NOTE - Require 2 quotes
FV Seniors' Club	Operating	\$0		\$6,000	\$6,000	\$6,000	\$4,000	No application received.
	Capital	\$0			\$12,000			
Golden Range Society of High Level	Operating	\$6,000						Assistance with utility and maintenance expenses
HL Agricultural Exhibition Association	Capital	\$7,000	\$7,000	\$10,000	\$10,000	\$20,000	\$15,000	Purchase of portable panels
	Operating	\$0				\$40,000		
	Sponsorship	\$0				\$8,000		
HL Community Policing Society	Operating	\$0	\$104,237					Sustaining Child & Youth Advocacy Centre for victims of abuse: \$85,190 To deliver Trauma Informed Parenting Programming: \$19,047
HL Rural Community Hall	Operating	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	Operating Expenses
	Capital	\$6,000	\$6,000	\$7,500	\$10,000	\$15,000	\$15,000	Floor washer
L.A. on Wheels Society	Operating	\$35,000	\$35,000	\$35,000	\$35,000	\$45,000		as per agreement, maximum repairs up to \$35,000
LC Area Chamber of Commerce	Operating	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	Operating Funds
LC Agricultural Society - Mennonite Heritage Village	Capital	\$13,000	\$14,454	\$13,000	\$13,000	\$13,000	\$13,000	Install a orchard irrigation system: \$12,250 Camera surveillance upgrade: \$2,204
	Supplementary	\$45,000	\$75,000	\$45,000	\$45,000	\$45,000	\$35,000	Operating Expenses
	Operating-Utilities & Insurance	\$45,000	\$45,000	\$45,000	\$45,000	\$43,000	\$41,000	
LC Community Equine Centre	Capital	\$0	\$120,000					Heated 30x260 building addition: \$100,000 Grounds/dirt upgrades: \$20,000
	Operating - Heat and Power	\$10,000	\$10,000	\$10,000		\$10,000	\$10,000	
La Crete Ferry Campground Society	Operating	\$0				\$7,000		
	Insurance	\$2,500	\$2,500	\$2,500	\$2,000	\$1,615		No application received. Insurance as per agreement.
LC Field of Dreams Stampede Committee (Rodeo)	Capital	\$9,000	\$79,000			\$7,500	\$25,000	Outdoor pavilion: \$70,000 New announcer booth: \$9000
LC Meals for Seniors	Operating	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	Providing well balanced, nutritional meal once a day for the senior citizens living in the Altenheim.
LC Polar Cats	Operating	\$15,000	\$15,000	\$7,500	\$5,000	\$5,000	\$5,000	Operating costs of maintaining trails, cabin, and equipment, and insurance and land lease fees.
LC Seniors Inn (drop-in centre)	Operating	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	
	Operating - Utilities	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	Application received but no grant amounts requested
Rainbow Lake Family Centre	Capital	\$0				\$1,420		No longer in operation
Rainbow Lake Youth Center	Operating	\$25,000	\$38,000	\$25,000	\$25,000	\$25,000	\$25,000	Employee wages, operating costs, hosting activities
	Capital	\$0	\$4,280					Upgrading the outdated and unrepairable gaming consoles
Rocky Lane Agricultural Society	Capital	4 loads of gravel	4 loads of gravel	gravel	\$15,000	\$15,000	\$15,000	Gravel area for antique farm equipment display; 4 loads of gravel County promo items as event prizes: no amount quoted
	Supplementary	\$15,000	\$15,000	\$15,000	\$3,000	\$14,450	\$14,000	Operation of riding arena, community hall, and cross country ski trails
	Operating - Arena Heat and Power	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	Utility reimbursement request included in \$25,000 supplementary funds request.
ZA Chamber of Commerce	Operating		\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	No application received.
STARS Air Ambulance	Operating	\$0					\$5,000	
Festival of Trees	Operating	\$0				\$2,000		
REDI	Operating	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	
High School Bursaries	Operating	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$29,000	
Grants to Other Organizations - Misc	Operating	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	
Cemetaries	Operating	\$3,600	\$3,600	\$3,600	\$5,400	\$4,800	\$4,200	
Emergent/ Emergency Funding	Operating	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	Grants to Other Organization Budget - Under Administration
<b>Total</b>		<b>\$462,144</b>	<b>\$817,115</b>	<b>\$434,350</b>	<b>\$440,650</b>	<b>\$546,035</b>	<b>\$434,700</b>	

**Grants to Other Non-Profit Organizations - CONTINGENT ON GRANT FUNDING**

Organization	Operating or Capital	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget	2022 Notes
Tompkins Improvement Board	Capital	\$100,000	\$600,000				Construction of a cold storage steel shell to cover the ice rink, to be attached to Blue Hills Community School
		<b>\$562,144</b>	<b>\$1,417,115</b>				

	2022 Requests		2021 Budget
Fort Vermillion	\$ 89,044	\$ 79,044	\$61,250
La Crete	\$ 1,033,954	\$ 312,500	\$196,000
Zama	\$ 8,000	\$ -	\$8,000
High Level	\$ 127,237	\$ 29,000	\$27,500
Rocky Lane	\$ 25,000	\$ 25,000	\$25,000
Rainbow Lake	\$ 42,280	\$ 25,000	\$25,000
Other (Regional)	\$ 88,000	\$ 88,000	\$88,000
Cemetaries	\$ 3,600	\$ 3,600	\$3,600
	<b>\$1,417,115</b>	<b>\$562,144</b>	<b>\$434,350</b>

		2022	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget	
		Recommended 2021-11-05						
Fort Vermilion Recreation Society:	Operating - Board & Facilities	\$214,178	\$264,000	\$214,178	\$214,178	\$214,178	\$213,728	
	Paid by County:							
	Operating - utilities	\$139,061	\$136,334	\$133,661	\$131,040	\$128,471	\$122,353	
	Operating - insurance	\$21,899	\$21,900	\$25,000	\$17,958	\$17,958	\$16,912	
	<b>TOTAL</b>	<b>\$375,138</b>	<b>\$422,234</b>	<b>\$372,839</b>	<b>\$363,176</b>	<b>\$360,607</b>	<b>\$352,993</b>	

		2022	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget	
		Recommended 2021-11-05						
La Crete Recreation Society:	Operating - Board & Facilities	\$345,190	\$372,490	\$345,190	\$345,190	\$345,190	\$343,390	
	Paid by County:							
	Operating - utilities	\$156,631	\$153,560	\$150,549	\$147,597	\$144,703	\$137,813	
	Operating - insurance	\$48,269	\$48,270	\$45,901	\$39,131	\$39,131	\$36,828	
	<b>TOTAL</b>	<b>\$550,090</b>	<b>\$574,320</b>	<b>\$541,640</b>	<b>\$531,918</b>	<b>\$529,024</b>	<b>\$518,031</b>	



Recreation Boards 2022 Capital Requests - Excluding ZRB

<b>Fort Vermilion Recreation Society:</b>	<b>2022 Request</b>	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>2019 Budget</b>	<b>2018 Budget</b>
	<b>\$383,450</b>	\$0	\$78,443	\$98,400	\$98,000

2022 Capital Grant Requests	2022 Requests	2022 Recommended 2021-11-05	Cost Allocation		
			Rec. Board cost share	County cost share	Total
Community Hall Air Conditioning	\$65,000	\$65,000			\$0
Bobcat Purchase	\$78,750	\$0			\$0
Paving Cultural Complex parking lot	\$201,600	\$0			\$0
Main lobby epoxy floor	\$8,400	\$8,400			\$0
Fencing beach volleyball court	\$6,500	\$0			\$0
New electric ice edger	\$7,200				\$0
Window install in curling lounge	\$8,000				\$0
Painting and install of puck board in fitness centre	\$8,000				\$0
Roof leak exploration and repair	no estimate			no estimate	no estimate
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$383,450</b>	<b>\$73,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<b>La Crete Recreation Society:</b>	<b>2022 Request</b>	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>2019 Budget</b>	<b>2018 Budget</b>
	<b>\$76,500</b>	\$16,000	\$52,900	\$174,963	\$107,500

2022 Capital Grant Requests	2022 Requests	2022 Recommended 2021-11-05	Cost Allocation		
			Rec. Board cost share	County cost share	Total
Ball Diamond Water Line	\$6,000	\$0			\$0
Field House lobby flooring install	\$3,500	\$3,500			\$0
3 new industrial snowblowers for outdoor rinks	\$18,000	\$18,000			\$0
Replace bowling pins	\$3,000	\$3,000			\$0
Replace splash park sand	\$3,500	\$3,500			\$0
New beach volleyball court	\$35,000	\$10,000			\$0
Replace concrete pad by shop door	\$7,500	\$7,500			\$0
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$76,500</b>	<b>\$45,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Grants to Other Non-Profit Organizations

Library Boards

	2022 Request		2021 Budget		2020 Budget		2019 Budget	
		change		change		change		change
Mackenzie Library Board	\$228,000	0%	\$228,000	0%	\$228,000	0%	\$228,000	0%
<b>NEW: Request for Capital Reserve Fund</b>	<b>\$20,000</b>							
BlueHills Library	\$15,000	0%	\$15,000	0%	\$15,000	257%	\$15,000	0%
Utilities	\$16,470	5%	\$15,686	5%	\$14,939	5%	\$14,228	5%
<b>Total</b>	<b>\$279,470</b>	<b>8.0%</b>	<b>\$258,686</b>	<b>0.3%</b>	<b>\$257,939</b>	<b>0%</b>	<b>\$257,228</b>	<b>4.67%</b>

Population (based on 2017)	12512	12512	10927	10927
\$ per capita	\$22.34	\$20.68	\$23.61	\$23.54

Cemeteries

Mackenzie County  
 Grants to Other Non-Profit Organizations  
 Cemeteries

	Location	Nov 5, 2021 Rec	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Cornerstone Evangelical Church	La Crete	\$600	\$600		\$600	\$600	\$600
High Level Cemetary	High Level	\$600	\$600	\$600	\$600	\$600	
La Crete Bergthaler	La Crete	\$600	\$600	\$600	\$600	\$600	\$600
La Crete Christian Fellowship	La Crete	\$600	\$600	\$600	\$600	\$600	\$600
Living Hope Evangelical Church	La Crete				\$600		
North Paddle River Cemetary	Rocky Lane	\$600	\$600	\$600	\$600	\$600	\$600
Ruthenian Greek Cemetary	Rocky Lane	\$600	\$600	\$600	\$600	\$600	\$600
St. Henry's RC Cemetary	Fort Vermilion			\$600	\$600	\$600	\$600
St. Luke's Anglican Cemetary	Fort Vermilion				\$600	\$600	\$600
<b>Total:</b>			<b>\$3,600</b>	<b>\$3,600</b>	<b>\$5,400</b>	<b>\$4,800</b>	<b>\$4,200</b>

**Grants to Other Non-Profit Organizations - Zama**

Organization	Operating or Capital	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget	2022 Notes
ZA Chamber of Commerce	Operating	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	No application received.

\*Included COVID MOST Grant funding

**Zama Recreation Board Operating Budget History**

	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Zama Recreation Society (excl. FCSS & excl. Chamber of Commerce)	Operating - Board & Facilities	\$137,182	\$137,182	\$137,182	\$137,182
	Paid by County:				
	Operating - Utilities	\$11,026	\$10,810	\$10,598	\$10,390
	Operating - Insurance	\$9,415	\$8,972	\$6,107	\$6,107
	<b>TOTAL</b>	<b>\$157,623</b>	<b>\$156,964</b>	<b>\$153,887</b>	<b>\$153,679</b>

**Zama Recreation Board Capital Budget History**

Zama Recreation Society (excl. FCSS & excl. Chamber of Commerce)	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
	\$0	\$0	\$0	\$32,897	\$0

2022 Capital Grant Requests	2022 Requests		Cost Allocation - Approved		
			Rec. Board cost share	County cost share	Total
Requesting an extension on submission					
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Zama FCSS Budget Funding History**

	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Zama FCSS	\$8,941	\$8,941	\$8,941	\$8,941	\$8,941
<b>Provincial + Municipal funding</b>	<b>\$8,941</b>	<b>\$8,941</b>	<b>\$8,941</b>	<b>\$8,941</b>	<b>\$8,941</b>
<b>Requested over the funding available:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>Review 2021 One Time Projects – Carry Forwards</b>

**BACKGROUND / PROPOSAL:**

Attached is the 2021 One Time projects that administration is recommending be completed, or carried forward which was presented at the October 12<sup>th</sup>, Budget Council meeting where the following motion was made:

**MOTION 21-10-693** *MOVED* by Councillor Braun  
*Requires 2/3*

*That administration incorporate the 2021 One Time Carry Forward projects in the Draft 2022 Operating budget as discussed.*

**CARRIED**

2021 One Time Projects being carried forward are fully funded, and will have no negative impact on the 2022 Operating budget.

The Water Diversion License Review project is requesting an additional \$10,000 in funding to complete the project. Administration is recommending the funding come from the General Operating Reserve, and requires a Council Motion to approve this funding source.

Once all projects being carried forward have finalized spending in 2021, administration will include the budgets for these projects in the 2022 Operating Budget.

**OPTIONS & BENEFITS:**

N/A

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**COSTS & SOURCE OF FUNDING:**

Various Reserves

**SUSTAINABILITY PLAN:**

N/A

**COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

**POLICY REFERENCES:**

N/A

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the Water Diversion License Review Project be amended to include an additional \$10,000, with funding coming from the General Operating Reserve.

Author: \_\_\_\_\_ Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**MACKENZIE COUNTY**

**ONE TIME Projects 2021 INCLUDING CARRY FORWARDS**

Project Description	TOTAL PROJECT BUDGET	2021 BUDGET	TOTAL COSTS	2021 COSTS	2021 REMAINING BUDGET	External Funding				Internal Funding			Notes	COMPLETED	CARRY FORWARD	ADDITIONAL FUNDING	
						FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type					
<b>(12) - Administration Department</b>																	
Cumulative Effects Assessment Study (CF 2017)	270,000	9,363	269,554	8,917	446						9,363	GOR		X			
FV - Asset Management (2018)	45,000	9,500	35,500	-	9,500						9,500	GOR		X			
Mackenzie County 25 Year Anniversary	2,525	2,525	-	-	2,525						2,525	GOR		X			
Emergency Flood Response Supplies (2021)	80,000	80,000	68,973	68,973	11,027						80,000	GOR	CM 21-01-035	X			
MOST Project - COVID 19 Asst	1,271,952	1,145,035	1,272,035	1,145,118	-83		1,145,035						CM 20-10-495	X			
FireSmart Home Assessments - FRIAA (2021)	34,000	34,000	-	-	34,000			34,000				FRIAA	CM 21-04-525	X			
Zama Trailer Furnishing Project (2021)	20,500	20,500	-	-	20,500						20,500	GOR	CM 21-08-575, CM 7-12-30-52	X			
FV - Asset Management (2021)	125,000	125,000	-	-	125,000						75,000	GOR	CM 21-09-660	X			
<b>Total department 12</b>	<b>1,848,977</b>	<b>1,425,923</b>	<b>1,646,062</b>	<b>1,223,008</b>	<b>202,915</b>	-	<b>1,145,035</b>	<b>84,000</b>	-	-	<b>194,888</b>	-			X		
<b>(23) - Fire Department</b>																	
FV - Fire Dept Training Props (2018)	30,000	30,000	-	-	30,000				15,000		15,000	GOR	20/50 FYFD		X		
<b>Total department 23</b>	<b>30,000</b>	<b>30,000</b>	-	-	<b>30,000</b>	-	-	-	<b>15,000</b>	-	<b>15,000</b>	-				X	
<b>(32) - Public Works</b>																	
FV - Repair Shop Operations Fence	6,600	6,600	-	-	6,600						6,600	GOR		X			
<b>Total department 32</b>	<b>6,600</b>	<b>6,600</b>	-	-	<b>6,600</b>	-	-	-	-	-	<b>6,600</b>	-					
<b>(33) - Airport</b>																	
Airport Master Plan (CF 2016)	75,000	33,005	41,995	-	33,005						33,005	GOR		X			
Airport Operations/Safety Manuals	30,000	30,000	-	-	30,000						30,000	GOR	Required by Nav Canada and Transport Canada		X		
<b>Total department 33</b>	<b>105,000</b>	<b>63,005</b>	<b>41,995</b>	-	<b>63,005</b>	-	-	-	-	-	<b>63,005</b>	-				X	
<b>(41) - Water</b>																	
LC - La Crete Future Water Supply Concept (2018)	200,000	190,910	9,090	-	190,910						190,910	GOR	Awaiting Well 4 report - AE Approval		X		
Water Diversion License Review	35,000	11,121	25,830	1,951	9,170						11,121	GOR			X	10,000	
<b>Total department 41</b>	<b>235,000</b>	<b>202,031</b>	<b>34,920</b>	<b>1,951</b>	<b>200,080</b>	-	-	-	-	-	<b>202,031</b>	-					
<b>(42) - Sewer</b>																	
LC - Future Utility Servicing Plan (2018)	102,000	32,413	86,587	17,000	15,413						32,413	GOR	CM 21-01-025	X			
<b>Total department 42</b>	<b>102,000</b>	<b>32,413</b>	<b>86,587</b>	<b>17,000</b>	<b>15,413</b>	-	-	-	-	-	<b>32,413</b>	-					
<b>(61) - Planning &amp; Development Department</b>																	
Economic Development Investment Attraction Marketing Packages	114,000	24,500	114,000	24,500	0			12,250			12,250	GOR	CARES Grant CM 20-03-203	X			
Municipal Development Plan	305,000	273,448	169,564	138,012	135,436						273,448	GOR	20-08-474		X		
<b>Total department 61</b>	<b>419,000</b>	<b>297,948</b>	<b>283,564</b>	<b>162,512</b>	<b>135,436</b>	-	-	<b>12,250</b>	-	-	<b>285,698</b>	-					
<b>(63) - Agricultural Services Department</b>																	
Irrigation District Feasibility Study	30,000	30,000	-	-	30,000						30,000	GOR	Motion 18-08-589		X		
<b>Total department 63</b>	<b>30,000</b>	<b>30,000</b>	-	-	<b>30,000</b>	-	-	-	-	-	<b>30,000</b>	-					
<b>(72) - Parks</b>																	
LC Walking Trail	6,000	6,000	-	-	6,000						6,000	GOR			X		
La Crete Walking Trail LOC	2,400	2,400	-	-	2,400						2,400	GOR	This may require potential expenditures in 2020		X		
Wadlin lake Phase 2 Campground Expansion Development Plan	3,000	3,000	-	-	3,000						3,000	GOR	This may require potential expenditures in 2020+		X		
LC - Tree Removal 99 Ave	6,000	6,000	5,375	5,375	625						6,000	GOR		X			
Machesis Lake Glamping (2021)	4,500	4,500	5,736	5,736	(1,236)						4,500	RP	CM 21-03-219	X			
Wadlin Lake Fire wood (2021)	7,500	7,500	7,500	7,500	-						7,500	GOR	CM 21-06-528	X			
La Crete Lagoon Fire Wood (2021)	7,500	7,500	-	-	7,500						7,500	GOR	CM 21-08-568	X			
<b>Total department 72</b>	<b>36,900</b>	<b>36,900</b>	<b>18,611</b>	<b>18,611</b>	<b>18,289</b>	-	-	-	-	-	<b>36,900</b>	-					
<b>TOTAL 2021 ONE TIME Projects</b>	<b>2,813,477</b>	<b>2,124,819</b>	<b>2,111,740</b>	<b>1,423,082</b>	<b>701,737</b>	-	<b>1,145,035</b>	<b>96,250</b>	<b>15,000</b>	-	<b>868,535</b>	-				\$ 10,000	
<b>2021 Contingent on Grant Funding</b>																	
Bridge Maintenance (7 bridges)	250,000							250,000									
<b>2021 Contingent on Grant Funding - Total</b>	<b>250,000</b>	-	-	-	-	-	-	<b>250,000</b>	-	-	-	-	-	-	-	-	







**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>2022 One Time Projects</b>

## **BACKGROUND / PROPOSAL:**

Administration presented the 2022 Requested One Time Projects at the October 12<sup>th</sup> Budget Council meeting where the following motion was passed:

**MOTION 21-10-694**      **MOVED** by Councillor Braun  
**Requires 2/3**

*That the review of 2022 On Time Projects discussion be TABLED for future discussion.*

**CARRIED**

Attached is the 2022 Requested One Time Projects that administration is recommending for review by Council to be incorporated into the 2022 Budget. All projects currently would be funded by 2022 Tax Levy, or appropriate reserves.

## **OPTIONS & BENEFITS:**

N/A

## **COSTS & SOURCE OF FUNDING:**

2022 Tax Levy, or various reserves.

## **SUSTAINABILITY PLAN:**

N/A

Author: J. Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_

**COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

**POLICY REFERENCES:**

N/A

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That administration incorporate the 2022 One Time projects in the Draft 2022 Operating budget as discussed.

Author: J. Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_

**One Time Project Requests**

Budget 2022

Name	Description	Need for Project	Budget Requested	Recommended	Not Approved
Agriculture Master Plan	An agriculture masterplan would ensure that there is an appropriate balance, rural, urban, industrial and agricultural land uses. Would build on existing ASB and Planning Policies, better integrating drainage, AgriFood Development, irrigation and transportation policies to support the long term needs of the County.	For all residents and County departments to have a clear mandate on how to grow agriculture in the region while reducing the potential negative impacts of more intensive agriculture.	\$ 200,000.00		
Atlas Landing Dispositions	Several assets and corresponding dispositions are non-complaint, on expired leases, outside the boundaries, etc. and require a require a variety of survey work,consulatation, applications and site work to be complaint.	To ensure continued access to critical county assets.	\$ 100,000.00		
La Crete Storm Water Plan	Storm water major and minor, basin delination, standards review, preliminary design of future storm ponds, trunk sewer alignment and outlets.	To ensure there is sufficeint information to address storm water during development stages, in order to reduce the likelihood of the County constructing future storm ponds.	\$ 151,000.00		
La Crete Area Structure Plan	Review and update of La Crete Area Structure Plan. Area Structure Plans are important planning documents that help guide development in the specified area.	The current La Crete Area Structure Plan was adopted in July 2013, the community has grow and changed significantly since that time and many developments are occuring in areas where the future use has not been defined, making it difficult for Administration, MPC, and Council to justifiably guide growth and development in the hamlet of La Crete and the surrounding area.	\$ 150,000.00		

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** Agriculture Masterplan

<b>DEPARTMENT</b>	Planning & Development	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	Mackenzie County	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	
				<b>EXPECTED LIFE OF ASSET</b>	

**DESCRIPTION** An agriculture masterplan would ensure that there is an appropriate balance, rural, urban, industrial and agricultural land uses. Would build on existing ASB and Planning Policies, better intergrating drainage, AgriFood Development, irrigation and transportation policies to support the long term needs of the County

**NEED FOR PROJECT** For all residents and County departments to have a clear mandate on how to grow agriculture in the region while reducing the potential negative impacts of more intensive agriculture.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input checked="" type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	-	-	-	-	-	-	-	-	200,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Atlas Landing Dispositions

DEPARTMENT	Administration	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete Atlas Landing	PRIORITY	High #	NEW OR REPLACEMENT ASSET	
				EXPECTED LIFE OF ASSET	

DESCRIPTION	Several assets and corresponding dispositions are non-complaint, on expired leases, outside the boundaries, etc. and require a require a variety of survey work,consultation, applications and siet work to be complaint.
NEED FOR PROJECT	To ensure continued access to critical county assets.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR	100,000		MANDATED BY LAW	<input checked="" type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
OTHER						
TOTAL OPERATING COST	100,000	-				
FINANCING COST						
TOTAL COST	100,000	-				
REVENUE						
NET COST	100,000	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	100,000	-	-	-	-	-	-	-	-	-	100,000
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		100,000	-	-	-	-	-	-	-	-	-	100,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT La Crete Stormwater Plan

<b>DEPARTMENT</b>	Planning & Development	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	High #	<b>NEW OR REPLACEMENT ASSET</b>	
				<b>EXPECTED LIFE OF ASSET</b>	

<b>DESCRIPTION</b>	Storm water major and minor, basin deliniation, standards review, preliminary design of future storm ponds, trunk sewer alignment and outlets.
<b>NEED FOR PROJECT</b>	To ensure there is sufficeint information to address storm water during development stages, in order to reduce the likelihood of the County constructing future storm ponds.
<b>ADDITIONAL INFO</b>	

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>					
	<u>1st Year</u>	<u>2nd Year</u>	MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
LABOUR			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED MATERIALS			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
PURCHASED SERVICES			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
TRSF TO RES / RES FUND								
OTHER								
<b>TOTAL OPERATING COST</b>	-	-						
<b>FINANCING COST</b>								
<b>TOTAL COST</b>	-	-						
<b>REVENUE</b>								
<b>NET COST</b>	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	151,000	-	-	-	-	-	-	-	-	-	151,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	151,000	-	-	-	-	-	-	-	-	-	151,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT La Crete Area Structure Plan

<b>DEPARTMENT</b>	Planning & Development	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Increased level of service
<b>LOCATION</b>	La Crete & Area	<b>PRIORITY</b>	Medium	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
		<b>#</b>		<b>EXPECTED LIFE OF ASSET</b>	10 years

**DESCRIPTION** Review and update of La Crete Area Structure Plan. Area Structure Plans are important planning documents that help guide development in the specified area.

**NEED FOR PROJECT** The current La Crete Area Structure Plan was adopted in July 2013, the community has grow and changed significantly since that time and many developments are occurring in areas where the future use has not been defined, making it difficult for Administration, MPC, and Council to justifiably guide growth and development in the hamlet of La Crete and the surrounding area.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR	150,000		MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
OTHER						
<b>TOTAL OPERATING COST</b>	150,000	-				
<b>FINANCING COST</b>						
<b>TOTAL COST</b>	150,000	-				
<b>REVENUE</b>						
<b>NET COST</b>	150,000	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	150,000	-	-	-	-	-	-	-	-	-	150,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	150,000	-	-	-	-	-	-	-	-	-	150,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-







**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>Review 2021 Capital Projects – Carry Forwards</b>

## **BACKGROUND / PROPOSAL:**

Attached is the 2021 Capital projects that administration is recommending be completed, or carried forward.

2 projects are requesting additional funding to complete the project:

- 1- Waterline to Hill Crest Community School - \$10,000 – Carry forward
- 2- Hutch Dock Pilings - \$3,580 - Completed

Capital projects to be carried forward are funded by various Grants or Reserves and will have no negative impact on the budget. Once all projects being carried forward have finalized spending in 2021, administration will include the budgets for these projects in the 2022 Budget.

## **OPTIONS & BENEFITS:**

N/A

## **COSTS & SOURCE OF FUNDING:**

Various Reserves

## **SUSTAINABILITY PLAN:**

N/A

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

**POLICY REFERENCES:**

N/A

**RECOMMENDED ACTION:**

**Motion #1**

Simple Majority       Requires 2/3       Requires Unanimous

That the Waterline to Hill Crest Community School Project be amended to include an additional \$10,000 with funding coming from the Water Sewer Infrastructure Reserve.

**Motion #2**

Simple Majority       Requires 2/3       Requires Unanimous

That the Hutch Dock Pilings Project be amended to include an additional \$3,580 with funding coming from the General Operating Reserve.

**Motion #3**

Simple Majority       Requires 2/3       Requires Unanimous

That administration incorporate the 2021 Capital Carry Forward projects in the Draft 2022 budget as presented/amended.

Author: \_\_\_\_\_ Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**MACKENZIE COUNTY**

**TCA Projects 2021 INCLUDING CARRY FORWARDS**

Project Description	TOTAL PROJECT BUDGET	2021 BUDGET	TOTAL COSTS	2021 COSTS	2021 REMAINING BUDGET	External Funding				Internal Funding				Notes	COMPLETED	CARRY FORWARD	ADDITIONAL FUNDING	
						FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debtenture					
<b>(12) - Administration Department</b>																		
LC - 100 Street Plan	65,000	65,000	22	22	64,978													X
FV - Flood Mitigation for Land Development	2,387,290	1,178,394	3,155,587	1,946,691	(768,297)	568,470					GCR/GOR	65,000		CM 20-04-242				X
Office Shower (2021)	8,700	8,700	-	-	8,700						GCR	8,700		CM 20-06-378, 20-07-455, 20-12-761, 20-12-762, 21-04-325				X
<b>Total department 12</b>	<b>2,460,990</b>	<b>1,252,094</b>	<b>3,155,610</b>	<b>1,946,713</b>	<b>(694,620)</b>	<b>568,470</b>	-	-	-	-	-	<b>683,624</b>	-				<b>1,252,094</b>	
<b>(23) - Fire Department</b>																		
FV - Training Facility (CF 2017)	20,000	11,350	8,650	-	11,350				10,000		GCR	1,350		Other Sources - FVFD 50%				X
<b>Total department 23</b>	<b>20,000</b>	<b>11,350</b>	<b>8,650</b>	<b>-</b>	<b>11,350</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>1,350</b>	<b>-</b>				<b>11,350</b>	
<b>(32) - Transportation Department</b>																		
FV - Rebuild Eagles Nest Road (2 miles) (2018)	800,000	784,164	789,226	773,390	10,774	600,290	183,874											X
Gravel Reserve (CF 2014)	150,000	92,357	60,537	2,894	89,463						RDR	92,357						X
11 mile Culvert Replacement	150,000	150,000	89,576	89,576	60,424													X
FV - Rebuild Lambert Point Road (1 1/4 miles)	318,698	50,000	313,207	44,509	5,491													X
Rebuild Blumenort Road East	440,000	385,610	461,061	406,690	(21,081)													X
Rebuild Machesis Lake Road	440,000	437,876	2,124	-	437,876													X
LC - 9 Street Lights - 94 Ave 106 St to Pioneer Drive (See Note 1)	75,000	75,000	-	-	75,000													X
FS01 Mill Road	405,000	405,000	402,873	402,873	2,127													X
OR01 New Road Infrastructure Endeavour to Assist	930,000	468,796	627,127	145,923	322,873						GCR	468,796		20-05-294				X
LC Crosswalk 94 Ave 103 St	12,000	2,647	10,203	850	1,797						GCR	2,647						X
LC - Intersection upgrade of 100 St & 109 Ave (2021)	255,000	255,000	277,327	277,327	(22,327)				255,000									X
LC - Intersection upgrade Traffic Lights 100 St & 94 Ave (2021)	290,000	290,000	66,758	66,758	223,242				290,000									X
LC - 101 Ave Asphalt (300 m) (2021)	625,000	625,000	622,778	622,778	2,222				625,000									X
30 m Right of way for road widening - various locations (2021)	230,000	230,000	856	856	199,144						RDR	200,000		CM 21-06-489				X
Rebuild TWP Rd 1044 (1 mile) (2021)	300,000	300,000	26,338	26,338	273,663				300,000									X
Road Repair & Culvert TWP Rd 1042 Rge Rd 144-145 (2021)	60,000	60,000	44,080	44,080	15,920						RDR	60,000						X
Rebuild 6 mile N road (2 miles) (2021)	517,000	517,000	516,426	516,426	574									CM 21-07-515				X
Plow Truck (2021)	325,000	325,000	-	-	325,000				325,000									X
Ground Penetrating Radar Unit (2021)	36,000	36,000	34,970	34,970	1,030						GCR	36,000		CM 21-06-487				X
LC - Assorted Road and Sidewalk Repairs (2021)	110,000	110,000	19,400	19,400	90,600									CM 21-06-489				X
LC - Washout & Culvert Upgrades (2021)	500,000	500,000	-	-	500,000													X
Lawnmower Purchase (2021)	20,000	20,000	18,527	18,527	1,473						V&E	18,390		CM 21-08-576				X
LC - 109 Avenue Widening (2021)	45,000	45,000	-	-	45,000				1,610		GCR	45,000		CM 21-09-458				X
<b>Total department 32</b>	<b>6,978,698</b>	<b>6,089,448</b>	<b>4,383,414</b>	<b>3,494,164</b>	<b>2,595,284</b>	<b>600,290</b>	<b>4,609,360</b>	<b>-</b>	<b>1,610</b>	<b>-</b>	<b>-</b>	<b>878,190</b>	<b>-</b>				<b>6,089,450</b>	
<b>(41) - Water Treatment &amp; Distribution Department</b>																		
LC - Well Number 4 (CF 2016)	1,348,966	1,175,000	900,140	126,174	1,048,826			689,137			GCR	485,863		20-12-763				X
ZA - Water Treatment Plant Upgrading (CF 2017)	1,153,569	1,001,944	183,853	32,228	969,716			609,457			RWTR/WSIR	392,487		CM 21-09-634				X
FV - Frozen Water Services Repairs (River Road) (CF 2015)	280,700	20,443	260,257	-	20,443						RWTR	20,443						X
LC - Waterline Bluehills (CF 2015)	833,250	690,722	142,528	-	690,722			690,722										X
FV - Rural Water Supply North of the Peace River (2018)	420,000	174,854	253,749	8,603	166,251						GOR	174,854		\$20,000 from 2017 Non TCA Project - HL Rural Comprehensive Water Study, \$400,000				X
Water line to Hill Crest Community School (2020)	487,720	13,940	474,783	1,003	12,937	13,940								CM 20-05-302, 20-08-500, 21-03-230				X
FV - Rural Truck Fill Pump Install (2021)	314,500	314,500	15,773	15,773	298,727				314,500					CM 21-05-398				X
LC - Water Treatment Plant Tower Replacement (2021)	100,000	100,000	6,295	6,295	93,705						GCR	100,000		CM 21-06-260, CM 21-06-512, CM 21-07-225				X
LC - North Storm-Pond A (2021)	1,150,000	1,150,000	18,200	18,200	1,131,800						WSIR	50,000	1,100,000					X
LC-North Waterline Oversizing (2021)	200,000	200,000	-	-	200,000							200,000		CM 21-05-453				X
<b>Total department 41</b>	<b>6,288,705</b>	<b>4,841,401</b>	<b>1,655,579</b>	<b>208,275</b>	<b>4,633,126</b>	<b>13,940</b>	<b>1,005,222</b>	<b>1,298,594</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,423,647</b>	<b>1,100,000</b>				<b>4,841,403</b>	
<b>(42) - Sewer Disposal Department</b>																		
ZA - Lift Station Upgrade (CF 2013-2017)	1,972,037	1,698,066	273,971	-	1,698,066			1,040,707			WTRSW/SMWR	657,359		CM 21-03-200				X
LC - Sanitary Sewer Expansion (CF 2016)	141,000	13,390	160,610	13,000	390						GCR	13,390		CM 21-01-024				X
LC-North Sanitary Trunk Sewer (2021)	280,000	280,000	1,684	1,684	278,316						GOR	280,000		CM 21-05-461 CM 21-07-517				X
<b>Total department 42</b>	<b>2,413,037</b>	<b>1,991,456</b>	<b>436,265</b>	<b>14,684</b>	<b>1,976,772</b>	<b>-</b>	<b>-</b>	<b>1,040,707</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>950,749</b>	<b>-</b>				<b>1,991,456</b>	
<b>(43) - Waste</b>																		
Waste Bins Replacement (2021)	20,000	20,000	-	-	20,000						GCR	18,000						X
<b>Total department 43</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>18,000</b>	<b>-</b>				<b>20,000</b>	

**MACKENZIE COUNTY**

**TCA Projects 2021 INCLUDING CARRY FORWARDS**

Project Description	TOTAL PROJECT BUDGET	2021 BUDGET	TOTAL COSTS	2021 COSTS	2021 REMAINING BUDGET	External Funding				Internal Funding				Notes	COMPLETED	CARRY FORWARD	ADDITIONAL FUNDING	
						FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debtenture					
<b>(61) - Planning &amp; Development</b>																		
LC Drainage Ditch Plan 192-3085, Block 24, Lot 2	6,000	6,000	3,440	3,440	2,560							SWMR	6,000					CM 20-10-615
LC Drainage Ditch Plan 992-0894, Block 2, Lot 1	8,000	2,225	5,775	-	2,225							SWMR	2,225					CM 20-10-617
LC Drainage Ditch NE 8-106-15-W3M (2021)	15,000	15,000	9,425	9,425	5,575							GCR	15,000					CM 21-02-100
<b>Total department 61</b>	<b>29,000</b>	<b>23,225</b>	<b>18,640</b>	<b>12,865</b>	<b>10,360</b>	-	-	-	-	-	-	-	<b>23,225</b>	-				<b>23,225</b>
<b>(63) - Agriculture</b>																		
HL - Rural Drainage - Phase II & Phase III (CF 2014/2015)	1,181,000	38,019	1,142,981	-	38,019							SWMR	38,019					
<b>Total department 63</b>	<b>1,181,000</b>	<b>38,019</b>	<b>1,142,981</b>	-	<b>38,019</b>	-	-	-	-	-	-	-	<b>38,019</b>	-				<b>38,019</b>
<b>(71) - Recreation</b>																		
ZA - Water Repair in Furnace Room (CF 2017)	10,000	8,338	1,662	-	8,338							GOO	8,338					
ZA - Re-shingling Hall (CF 2017)	23,601	17,849	5,752	-	17,849							GOO	17,849					CM 20-02-084,20-11-798
FV - Overhead Door Replacement/Completion of Hockey Netting	16,000	3,100	12,900	-	3,100							RB-FV	3,100					
FV - Outdoor Rink Repairs	14,000	14,000	-	-	14,000							RB-FV	14,000					
FV - Purchase Outhouses for Rodeo Grounds	10,000	10,000	-	-	10,000							RB-FV/GOR/GCR	10,000					
LC - Tennis Court, Basketball Pickle Ball Court (2021)	299,106	299,106	162,865	162,865	136,241		149,553		149,553									CM 21-05-400
<b>Total department 71</b>	<b>372,707</b>	<b>352,394</b>	<b>183,178</b>	<b>162,865</b>	<b>189,529</b>	-	<b>149,553</b>	-	<b>149,553</b>	-	-	-	<b>53,287</b>	-				<b>352,393</b>
<b>(72) - Parks &amp; Playgrounds Department</b>																		
Hutch Lake Campground Improvements (CF 2017)	112,000	63,933	109,590	61,522	2,410							IC-REC/MR	63,933					
River Search & Rescue Access Plan - Atlas & Tompkins Landing Boat Launch & FV Bridge Campground	92,000	32,430	67,334	7,764	24,666							GOR	32,430					CM 21-01-051
Vanguard Subdivision Playground Equipment	30,000	6,265	26,315	2,580	3,685							MR	6,265					
Wadlin Lake Dock Piling Improvements - Firewood Compound	13,000	10,045	2,955	-	10,045							GCR	10,045					
Hutch Dock Piling	22,000	15,038	14,852	7,890	7,148							GOR	15,038					X
Jubilee Park Walkway	10,000	10,000	-	-	10,000							GOR	10,000					X
FV - Streetscape (CF 2017)	100,000	61,641	38,359	-	61,641							IC-DV /GCR/GOR	87,035					CM 19-04-274 Moved to 72 in 2020 Budget (25,000 GOR) cm21-07-518
Streetscape - La Crete	25,000	24,602	19,809	19,411	5,191							GOR	24,602					X
New Hamlet Park (2021)	38,000	38,000	9,179	9,179	28,821							MR	38,000					X
Water Well at Jubilee Park (2021)	17,955	17,955	-	-	17,955	17,955												X
FV - Streetscape Second dock project (2021)	25,394	25,394	-	-	25,394													X
<b>Total department 72</b>	<b>485,349</b>	<b>305,302</b>	<b>288,393</b>	<b>108,346</b>	<b>196,956</b>		<b>17,955</b>	-	-	-	-	-	<b>287,348</b>	-				<b>305,303</b> <b>14,924,693</b>
<b>TOTAL 2021 Capital Projects</b>	<b>20,229,486</b>	<b>14,924,688</b>	<b>11,272,711</b>	<b>5,947,913</b>	<b>8,976,775</b>	<b>1,200,655</b>	<b>5,764,135</b>	<b>2,339,301</b>	<b>163,163</b>	-	-	-	<b>4,357,439</b>	<b>1,100,000</b>				<b>14,924,693</b>
<b>Contingent on Grant Funding</b>																		
IC - Access Pave (PH V) (CF 2014)	4,000,000	4,000,000	-	-	4,000,000			3,000,000						3,000,000				
ZA - Sewage Forcemain (2018)	1,085,000	1,085,000	-	-	1,085,000			1,085,000										
FV - New Hockey Boards and Glass with Protective Netting	199,500							99,750				GCR	99,750					Contingent on Grant Funding 50/50
FV - Fitness Centre Expansion	99,000							49,500				GCR	49,500					Contingent on Grant Funding 50/50
FV - Baseball Netting	75,000							37,500				GCR	37,500					Contingent on Grant Funding 50/50
LC - Wheel Chair Lift	50,000							25,000				GCR	25,000					Contingent on Grant Funding 50/50
<b>2021 Contingent on Grant Funding- Total</b>	<b>7,508,500</b>	<b>7,085,000</b>	<b>-</b>	<b>-</b>	<b>7,085,000</b>	<b>-</b>	<b>-</b>	<b>4,085,000</b>	<b>211,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>211,750</b>	<b>3,000,000</b>				

Capital Projects 2021 Funding January - September 30, 2021

<b>External Funding</b>		
<b>MSI Grant</b>	<b>Other Grant</b>	<b>Other Sources (non-grant)</b>
	<b>FGTF &amp; MSI</b>	<b>\$ 6,964,790</b>
	<b>Other Grants/Sources</b>	<b>\$ 2,502,464</b>
	<b>MUNICIPAL LEVY</b>	<b>\$ -</b>
	<b>General Operating Reserve</b>	<b>\$ 988,449</b>
	<b>General Capital Reserve</b>	<b>\$ 1,466,257</b>
	<b>Municipal Reserve</b>	<b>\$ 107,265</b>
	<b>Road Reserve</b>	<b>\$ 352,357</b>
	<b>Vehicle &amp; Equipment Reserve</b>	<b>\$ 18,390</b>
	<b>Rural Water Reserve</b>	<b>\$ 192,930</b>
	<b>Waste/Sewer Infrastructure Reserve</b>	<b>\$ 541,753</b>
	<b>Surface Water Management Reserve</b>	<b>\$ 631,850</b>
	<b>Incomp. Cap - Develop. Reserve</b>	<b>\$ 12,035</b>
	<b>Incomp. Cap - Recreation</b>	<b>\$ 933</b>
	<b>Recreation Board Fort Vermillion</b>	<b>\$ 19,033</b>
	<b>Recreation Board La Crete</b>	<b>\$ -</b>
	<b>Grants to Other Organizations</b>	<b>\$ 26,187</b>
	<b>Debenture</b>	<b>\$ 1,100,000</b>
	<b>TOTAL</b>	<b>\$ 14,924,693</b>





**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>November 19, 2021</b>
<b>Presented By:</b>	<b>Jennifer Batt, Director of Finance</b>
<b>Title:</b>	<b>2022 Capital Projects</b>

## **BACKGROUND / PROPOSAL:**

Attached is the 2022 requested Capital Projects that administration is recommending for review by Council to be incorporated into the 2022 Budget. All projects currently would be funded by 2022 various reserves, or grants if applicable and available.

## **OPTIONS & BENEFITS:**

N/A

## **COSTS & SOURCE OF FUNDING:**

Various reserves, or grants.

## **SUSTAINABILITY PLAN:**

N/A

## **COMMUNICATION/PUBLIC PARTICIPATION:**

N/A

## **POLICY REFERENCES:**

N/A

Author: J. Batt Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

For discussion

Author: J. Batt      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_



MACKENZIE COUNTY  
 Draft Capital Plan, 2022 - 2026  
 DECISION WORKSHEET

2022

CAPITAL PROJECT COSTS:

2022 BUDGET REQUEST	2022 Council Recommended 11/19/21	Notes
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(12) - Administration Department

FC - Photocopier	\$62,500	The current Xerox 125 located in the Fort Vermilion office is in need of replacement. The current machine has a lengthy record of breakdowns which require a technician to travel to service. This is the main copy machine for the Fort Vermilion office which is used for all billing purposes. Continuous breakdowns have a direct impact to the time required to get the billing sent out in the required time.
Zama Building - Air Conditioning	\$79,000	The building completed constructed in 2009. The original plan for the building had an air conditioner component, this was cut due to financial restraints. This building houses not only the County office but also the Zama library and historical artifacts.
<b>Total department 12</b>	<b>\$141,500</b>	<b>\$0</b>

(23) - Fire Department

LC - Air Compressor - Bottle Filling Station	\$60,000	Presently the La Crete Fire Department have a Bottle Filling station to fill their air tanks used during fires and practise. This compressor is old and provides low PSI. This low PSI means shorter period of time before needing to switch out bottles. With newer bottles and higher PSI air volumes the air tanks last for an extended amount of time reducing change out and the possible need to return to the fire hall for recharging. The Zama Fire Department have no bottle filling capabilities and are required to obtain this service from the High Level Fire department or travel to Fort Vermilion. If La Crete acquires a new unit, Zama will use the old one.
FV - Fire hall	\$1,000,000	The existing fire hall is in a poor location and is becoming too small for the FV needs. Trucks are forced to exit through the back alley and there are obstacles that make it difficult to maneuver. Council has directed administration to consider the construction of a new hall for Fort Vermilion.
<b>Total department 23</b>	<b>\$1,060,000</b>	<b>\$0</b>

(32) - Transportation Department

FV - Office truck	\$50,000	Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped. Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.
LC - Office truck	\$50,000	Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped. Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.

<b>LC - Skidsteer</b>	80,000		Replacement of 2014 Skidsteer 4500 hrs used for Public Works to assist with loading snow as unit has high lift capacity, unit also has a miller to asst with asphalt pot hole repairs. Maintain the cost of operating, parts, and downtime that affects service levels.
<b>LC - Grader</b>	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr
<b>LC - Grader</b>	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr
<b>FV - Grader</b>	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr
<b>FV- Zero Turn</b>	21,500		Replacement of 2015 front mount mower - 60" deck to downsize to a 60" zereturn mower. Maintain the cost of operating, parts, and downtime that affects service levels. The zereturn mower would be more suitable for the needs of the Hamlet/campgrounds.
<b>Truck - Director of Utilities</b>	\$50,000		Previous Director of Utilities was under the Personal Vehicle program. There are no additional units to supply the Director of Utilities.
<b>FV - Airport Sweeper</b>	\$300,000		The current airport sweeper is having numerous mechanical issues, causing down time at critical times. This unit would be recommended to be retained as a back up unit for both the Fort Vermilion and La Crete airport, and stationed out of La Crete, as the new unit would be in Fort Vermilion. <i>Administration is still investigating the options and cost of a used sweeper. Currently unable to provide.</i>
<b>10" pump x 2 - USED</b>	\$180,000		Purchase 2- 10" water pumps for water diversion. New units \$ 140,000-\$160,000 Used units \$40,000-\$60,000 Prices do not include the reels and hoses required to operate the unit. Estimated cost for used reel with hoses & reel pump \$30,000. The County has experienced various forms of flooding, from overland rapid snow melt to water pooling. These pumps would assist in diverting the water to assist various departments operations and possible emergency needs.
<b>Summary Department 32 -Fleet and Equipment</b>		<b>\$2,264,500</b>	<b>\$0</b>

<b>Department 32 - Infrastructure</b>			
<b>TWP RD 1050 (27 baseline) 2 miles</b>	\$650,000		Year 2 of 4 year plan. Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE). Road rebuild and drainage. Will rebuild 6 miles in over the next 3 years, 2 miles per year.
<b>TWP RD 1060 (Airport Road) 2 miles</b>	\$350,000		Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE 2021). Road rebuild and drainage.
<b>98 street/98 avenue Asphalt</b>	\$900,000		This would complete the paving for the industrial area 98 Ave and 98 St. Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm) This project could be treated like the initial portion with a local improvement of 30% for businesses in the area.
<b>Sawmill Road Asphalt 1.5 miles</b>	\$1,500,000		This would pave 1.3 KM of access road from HWY 697 West to the Sawmill and any other future industrial development in the area and would include Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm). This project could be funded through a local improvement for the businesses in the area.
<b>113 Avenue Asphalt</b>	\$1,200,000		This would complete the paving for 113 St (RGE RD 154) from 94 Ave to TWP RD 1060 (Prairie Packers RD) Subgrade Prep (150 mm), Granular Base Course (300 mm) & Asphalt pave (100 mm).

<b>FV - Repair &amp; Replace Sidewalk &amp; Curb River Road to High School</b>	\$200,000		This would be to replace the curb & sidewalk from High School to River RD. The repair of the sidewalk is because of the damage due to wear-and-tear.
<b>FV - Salt Shed base leveling</b>	\$60,000		This would include the repair and leveling of the floor/base to prevent unwanted drainage into the shed.
<b>Zama Pavement Repair</b>	\$1,000,000		Repair approximately 300 metres of failed road east of Zama City. Deteriorating road, heavily used. This road was built on muskeg. Water within the muskeg is trapped and saturating the base of the road.
<b>Endeavour to Assist - New Road Infrastructure</b>	\$250,000		From Policy PW039, endeavour to assist. Assisting applicants/farmers with building roads to new lands; survey stakes, water act, culverts, gravel, etc. In addition, the Public Works Department would like to up the current budget from \$250,000 to \$500,000 annually as previous council's have opted to top up the \$250,000 to \$500,000 yearly.
<b>100 st &amp; 109 ave Intersection rebuild</b>	\$1,153,000		Intersection upgrade to accommodate increased traffic from future development to include traffic lights. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
<b>100 st North - expansion &amp; pave</b>	\$2,422,000		Double lanes on 109 Ave. Prep, excavation, granular base course, asphalt concrete pavement, etc. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
<b>109 ave West - expansion &amp; pave</b>	\$4,654,000		Double lanes on 109 Ave. Prep, excavation, granular base course, asphalt concrete pavement, etc. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
<b>La Crete North access east expansion &amp; rebuild</b>	\$787,000		Double lanes on 100 St North Prep, excavation, granular base course, asphalt concrete pavement, etc. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
<b>BF 78209 NW 17 105 14 W5M - Teepee Creek</b>	\$550,000		NW 17 105 14 W5M Located over Teepee Creek Severe corrosion at main reinforcing steel, and spalls with severely corroded rebar at prestressed girders. A Low Rating Advisory was issued for this bridge October of 2019. The crossing weight has been posted at 10 tonnes.
<b>Summary Department 32 - Infrastructure</b>	<b>\$15,676,000</b>		<b>\$0</b>

<b>Department 32 - Operations Total</b>	<b>\$17,940,500</b>		<b>\$0</b>

<b>(33) - Airports</b>			
<b>FV - Heat Pole Building</b>	\$50,000		This would include the insulating and the installation of a natural gas heater. The insulation and heating of this building will allow for Public Works to store its airport sweeper and to ensure it is ready for operation during the winter months.
<b>Summary Department 33 - Airports</b>	<b>\$50,000</b>		<b>\$0</b>

<b>(41) - Water Treatment &amp; Distribution Department</b>			
<b>LC - Motor Starters</b>	\$90,000		These motor starters will improve energy efficiency as these motors are our biggest energy consumption item at the La Crete Water Plant. It will improve the cardlock customers experience at the La Crete Truck Fill as it won't be as hard on their hoses and fittings when starting a fill. Improved energy efficiency as motors run at required speeds instead of at full speed.
<b>Main Lift Station Pump Control Board</b>	\$51,000		Control panel is quite old causing components to break down, the age of the panel also makes it non compatible to any newer products that need to be attached to it (motors and pumps).
<b>Water line Relocation</b>	\$45,000		Abandoning waterline that crosses Old Colony graveyard parking lot and 94 Avenue and moving it north along the 113 Street road allowance. Waterline needs to be moved prior to the graveyard being expanded to the west (parking lot).

<b>Water Point Building Replacements (BHP, Tompkins, Rocky Lane)</b>	\$106,000		Replacement of 4 Rural Waterpoint Buildings (Tompkins Rural Waterpoint, Buffalo Head Prairie Rural Waterpoint, Rocky Lane Rural Waterpoint, and High Level Rural Waterpoint). The pumphouse buildings at the rural waterpoints are old (1980's) and in need of replacement. This is a safety concern due to metal floors rusting etc.
<b>Department 41 - Water Treatment &amp; Distribution</b>	<b>\$292,000</b>		<b>\$0</b>

**(42) - Sewer Disposal Department**

<b>LC - North Sanitary Trunk Sewer</b>	\$4,474,000		New lift station and force main near the lagoon, sized to handle significant future growth. Installation of roughly 3000m of new sanitary trunk main on the north side of La Crete, oversized in order to also accommodate a large additional area on the west side of the community. The sanitary sewer infrastructure is at its limits and the community requires a new trunk main to the lagoon in order to accommodate future growth. This project aligns with County planning documents and growth strategies by serving residential, commercial and industrial lands. Various developments have already been approved that require this infrastructure to be installed in order to provide sewer service to the development.
<b>Department 42 - Sewer Disposal</b>	<b>\$4,474,000</b>		

**Department 61 - Planning**

<b>GIS Computer</b>	\$7,500		The GIS computer is used by the GIS Tech to create mapping which is used by the Planning and Development Department in many projects at any given time. The GIS Tech also creates maps for other departments as well as ratepayers and external entities which would not be possible without the GIS computer. The GIS computer is reaching the end of its life expectancy and needs to be replaced before it starts having major issues. The current GIS computer is the only one the County has available with the mapping capabilities necessary to maintain the services the Planning and Development Department and other Departments within the County provide on a regular basis.
<b>Plotter</b>	\$13,000		The Plotters in both La Crete and Fort Vermilion are used for printing large maps, aerial photos, and posters for all departments across the County as well as for ratepayer purchase. The main Plotter is located in La Crete with an older back-up located in Fort Vermilion. The Plotter in Fort Vermilion has reached the end of its life expectancy and the main Plotter in La Crete is nearing the end of its life expectancy meaning a new one is needed before either one is no longer usable. The Plotter in Fort Vermilion has reached an age which makes it unrepairable as parts are no longer available in the event that anything breaks, making it an unreliable back-up in the event that issues occur with the main Plotter in La Crete.
<b>Total department 61</b>	<b>\$20,500</b>		<b>\$0</b>

**(72) - Parks & Playgrounds Department**

<b>FV - Streetscape (CF 2017)</b>	\$25,000		Annual contribution
<b>Streetscape - La Crete</b>	\$25,000		Annual contribution
<b>Wadlin Lake Campground - Major Improvements</b>	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
<b>Hutch Lake Campground - Major Improvements</b>	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
<b>Bridge Campground - Major Improvements</b>	\$200,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.

<b>Zama Campground - Major Improvements</b>	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
<b>Hamlet Park Development</b>	\$75,000		The improvements of hamlet parks to include but not held to Playground equipment, installation of single sport venue (basket ball, tennis courts exampl), additional buildings (shelters, gazebo) fencing, etc. Mackenzie County hamlets are expanding each year resulting in the need for recreational areas within the hamlets that are within residential spaces. New developments are encouraged to have "park" components. Excising park areas have basic equipment recognizing the need for improvements.
<b>Total department 72</b>	<b>\$625,000</b>		<b>\$0</b>
<b>TOTAL Capital Projects, by Year</b>	<b>\$24,603,500</b>		<b>\$0</b>



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Xerox Machine Replacement FV

<b>DEPARTMENT</b>	Administration	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Increased level of service
<b>LOCATION</b>	Fort Vermilion County Office	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	New and replacement
				<b>EXPECTED LIFE OF ASSET</b>	7 years

<b>DESCRIPTION</b>	Xerox machine to be replaced at the Fort Vermilion County office.
<b>NEED FOR PROJECT</b>	The current Xerox 125 located in the Fort Vermilion office is in need of replacement. The current machine has a lengthy record of breakdowns which require a technician to travel to service. This is the main copy machine for the Fort Vermilion office which is used for all billing purposes. Continuous breakdowns have a direct impact to the time required to get the billing sent out in the required time.
<b>ADDITIONAL INFO</b>	During high volume times recommended replaced unit was not available and continues to have maintenance issues monthly.

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES	(2,500)	(2,500)	HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
<b>TOTAL OPERATING COST</b>	<u>(2,500)</u>	<u>(2,500)</u>						
<b>FINANCING COST</b>								
<b>TOTAL COST</b>	<u>(2,500)</u>	<u>(2,500)</u>						
<b>REVENUE</b>								
<b>NET COST</b>	<u>(2,500)</u>	<u>(2,500)</u>						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	62,500	-	-	-	-	-	-	-	-	-	62,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	62,500	-	-	-	-	-	-	-	-	-	62,500
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	5,000	-	-	-	-	-	-	-	-	-	5,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Zama Administration Building Air Conditioner

<b>DEPARTMENT</b>	Administration	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Increased level of service
<b>LOCATION</b>	Zama Administration Building Air Conditioner	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	New asset
				<b>EXPECTED LIFE OF ASSET</b>	

<b>DESCRIPTION</b>	Install Air conditioner in the Zama administration Building (Cornerstone)
<b>NEED FOR PROJECT</b>	The building completed constructed in 2009. The original plan for the building had an air conditioner component, this was cut due to financial restraints. This building houses not only the County office but also the Zama library and historical artifacts.
<b>ADDITIONAL INFO</b>	Quote attached

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input checked="" type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
OTHER					COORDINATION WITH OTHER AGENCY	<input checked="" type="checkbox"/>
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		79,000	-	-	-	-	-	-	-	-	-	79,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT La Crete/Zama Fire Department Bottle Filling Station.

DEPARTMENT	Fire	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	La Crete/Zama Fire Hall	PRIORITY	High	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

**DESCRIPTION** Presently the La Crete Fire Department have a Bottle Filling station to fill their air tanks used during fires and practise. This compressor is old and provides low PSI. This low PSI means shorter period of time before needing to switch out bottles. With newer bottles and higher PSI air volumes the air tanks last for an extended amount of time reducing change out and the

**NEED FOR PROJECT** The Zama Fire Department have no bottle filling capabilities and are required to obtain this service from the High Level Fire department or travel to Fort Vermilion. If La Crete acquires a new unit, Zama will use the old one.

**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>		
	<u>1st Year</u>	<u>2nd Year</u>			
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
OTHER					COORDINATION WITH OTHER AGENCY
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES
FINANCING COST					
TOTAL COST	-	-			
REVENUE					
NET COST	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		60,000	-	-	-	-	-	-	-	-	-	60,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Fort Vermilion Fire Hall Replacement

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

**DESCRIPTION** Replace the excising fire hall in Fort Vermilion with a new facility. This replacement was reconized and requested funding in 2017.

**NEED FOR PROJECT** The existing fire hall is in a poor location and is becoming too small for the FV needs. Trucks are forced to exit through the back alley and there are obstacles that make it difficult to maneuver. Council has directed administration to consider the construction of a new hall for Fort Vermilion.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Pickup replacement x2

<b>DEPARTMENT</b>	Administration	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	Fort Vermilion / La Crete	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
				<b>EXPECTED LIFE OF ASSET</b>	10 years

<b>DESCRIPTION</b>	Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped
<b>NEED FOR PROJECT</b>	Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.
<b>ADDITIONAL INFO</b>	Older units have required a fuel pump, and various other repairs causing roadside breakdowns.

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS	(4,000)		PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	(4,000)	-				
FINANCING COST						
TOTAL COST	(4,000)	-				
REVENUE						
NET COST	(4,000)	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	100,000	-	-	-	-	-	-	-	-	-	100,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	-	-	-	-	-	-	-	-	-	100,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	5,000	-	-	-	-	-	-	-	-	-	5,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** Skidsteer S850 Bobcat

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
				<b>EXPECTED LIFE OF ASSET</b>	7 years

<b>DESCRIPTION</b>	Replacement of 2014 Skidsteer 4500 hrs used for Public Works to assist with loading snow as unit has high lift capacity, unit also has a miller to asst with asphalt pot hole repairs
<b>NEED FOR PROJECT</b>	Maintain the cost of operating, parts, and downtime that affects service levels.
<b>ADDITIONAL INFO</b>	Miller will fit on new Skidsteer

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS	(1,500)	(1,500)	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
<b>TOTAL OPERATING COST</b>	<u>(1,500)</u>	<u>(1,500)</u>				
<b>FINANCING COST</b>						
<b>TOTAL COST</b>	<u>(1,500)</u>	<u>(1,500)</u>				
<b>REVENUE</b>						
<b>NET COST</b>	<u>(1,500)</u>	<u>(1,500)</u>				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	80,000	-	-	-	-	-	-	-	-	-	80,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	80,000	-	-	-	-	-	-	-	-	-	80,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	40,000	-	-	-	-	-	-	-	-	-	40,000
	-	40,000	-	-	-	-	-	-	-	-	-	40,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Motor Grader Replacement x 3

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	Blue Hills/ High Level/ La Crete	<b>PRIORITY</b>	High #	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
				<b>EXPECTED LIFE OF ASSET</b>	4 years

<b>DESCRIPTION</b>	Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option.
<b>NEED FOR PROJECT</b>	To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr
<b>ADDITIONAL INFO</b>	If the motor graders are kept past the 7500 hr - 4 year term an anticipated negative operating budget impact may occur due to mechanical repairs and parts

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	1,712,301	-	-	-	-	-	-	-	-	-	1,712,301
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,712,301	-	-	-	-	-	-	-	-	-	1,712,301
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	675,000	-	-	-	-	-	-	-	-	-	675,000
	-	675,000	-	-	-	-	-	-	-	-	-	675,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Zero Turn Mower

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Fort Vermilion	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	10 years

DESCRIPTION	Replacement of 2015 front mount mower - 60" deck to downsize to a 60" zero turn mower
NEED FOR PROJECT	Maintain the cost of operating, parts, and downtime that affects service levels. The zero turn mower would be more suitable for the needs of the Hamlet/campgrounds.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS	(1,500)	(1,500)	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	(1,500)	(1,500)				
FINANCING COST						
TOTAL COST	(1,500)	(1,500)				
REVENUE						
NET COST	(1,500)	(1,500)				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	21,500	-	-	-	-	-	-	-	-	-	21,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	21,500	-	-	-	-	-	-	-	-	-	21,500
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	6,500	-	-	-	-	-	-	-	-	-	6,500
	-	6,500	-	-	-	-	-	-	-	-	-	6,500

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Pickup

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	10 years

DESCRIPTION	Purchase pick up for Director of Utilities
NEED FOR PROJECT	Previous Director of Utilities was under the Personal Vehicle program. There are no additional units to supply the Director of Utilities.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS	1,700	1,700	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	1,700	1,700						
FINANCING COST								
TOTAL COST	1,700	1,700						
REVENUE								
NET COST	1,700	1,700						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Airport Sweeper

DEPARTMENT	Airport	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	15 years

DESCRIPTION	Airport sweeper - New Currently unable to provide.		Administration is still investigating the options and cost of a used sweeper.
NEED FOR PROJECT	The current airport sweeper is having numerous mechanical issues, causing down time at critical times. This unit would be recommended to be retained as a back up unit for both the Fort Vermilion and La Crete airport, and stationed out of La Crete, as the new unit would be in Fort Vermilion.		
ADDITIONAL INFO	No current back up units available		

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>
PURCHASED MATERIALS	1,500	1,500	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
OTHER					COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
TOTAL OPERATING COST	1,500	1,500			ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	1,500	1,500				
REVENUE						
NET COST	1,500	1,500				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	300,000	-	-	-	-	-	-	-	-	-	300,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	300,000	-	-	-	-	-	-	-	-	-	300,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** 10" pump x 2

<b>DEPARTMENT</b>	Administration	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	Various	<b>PRIORITY</b>	Medium	<b>NEW OR REPLACEMENT ASSET</b>	New asset
		<b>#</b>		<b>EXPECTED LIFE OF ASSET</b>	10 years

**DESCRIPTION** Purchase 2- 10" water pumps for water diversion. New units \$ 140,000-\$160,000 Used units \$40,000-\$60,000 Prices do not include the reels and hoses required to operate the unit.  
**NEED FOR PROJECT** Estimated cost for used reel with hoses & reel pump \$30,000  
 The County has experienced various forms of flooding, from overland rapid snow melt to water pooling. These pumps would assist in diverting the water to assist various departments operations and possible emergency needs.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS		
	1st Year	2nd Year
LABOUR		
PURCHASED MATERIALS	5,000	5,000
PURCHASED SERVICES		
TRSF TO RES / RES FUND		
OTHER		
<b>TOTAL OPERATING COST</b>	<u>5,000</u>	<u>5,000</u>
FINANCING COST		
<b>TOTAL COST</b>	<u>5,000</u>	<u>5,000</u>
REVENUE		
<b>NET COST</b>	<u>5,000</u>	<u>5,000</u>

PRIORITY CRITERIA		
MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED <input type="checkbox"/>
PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING <input type="checkbox"/>
HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED <input type="checkbox"/>
FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT <input type="checkbox"/>
		COORDINATION WITH OTHER AGENCY <input type="checkbox"/>
		ENVIRONMENTAL ISSUES <input type="checkbox"/>

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	180,000	-	-	-	-	-	-	-	-	-	180,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	<u>180,000</u>	-	-	-	-	-	-	-	-	-	<u>180,000</u>
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Rebuild 27th Baseline (2 Miles)(TWP RD 1050)

DEPARTMENT	Transportation	PROJECT #	OR01	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#	#	EXPECTED LIFE OF ASSET	50 years

DESCRIPTION	Year 2 of 4 year plan. Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE). Road rebuild and drainage. Will rebuild 6 miles in over the next 3 years, 2 miles per year.
NEED FOR PROJECT	Deteriorating road, heavily used
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
OTHER					COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	50,000	50,000	50,000	-	-	-	-	-	-	-	150,000
Construction	-	600,000	600,000	600,000	-	-	-	-	-	-	-	1,800,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	80,000	-	-	-	-	-	-	-	-	-	-	80,000
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Rebuild Airport Road West of RGE RD 144 (1 Mile) (TWP RD 1060)

DEPARTMENT	Transportation	PROJECT #	OR02	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE 2021). Road rebuild and drainage.
NEED FOR PROJECT	Deteriorating road, heavily used.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	350,000	-	-	-	-	-	-	-	-	-	350,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	40,000	-	-	-	-	-	-	-	-	-	-	40,000
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Asphalt Industrial Loop (98 St & 98 Ave)

DEPARTMENT	Transportation	PROJECT #	LC05	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	40 years

**DESCRIPTION** This would completed the paving for the industrial area 98 Ave and 98 St. Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm) This project could be treated like the initial portion with a local improvement of 30% for businesses in the area.

**NEED FOR PROJECT**

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	900,000	-	-	-	-	-	-	-	-	-	900,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	900,000	-	-	-	-	-	-	-	-	-	900,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	900,000	-	-	-	-	-	-	-	-	-	900,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	900,000	-	-	-	-	-	-	-	-	-	900,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** Asphalt Sawmill RD

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>	OR05	<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	Medium	<b>NEW OR REPLACEMENT ASSET</b>	New asset
			#	<b>EXPECTED LIFE OF ASSET</b>	40 years

**DESCRIPTION** This would pave 1.3 KM of access road from HWY 697 West to the Sawmill and any other future industrial development in the area and would include Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm). This project could be funded through a local improvement for the businesses in the area.

**NEED FOR PROJECT**

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** Asphalt 113 St South of 94 Ave

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>	LC06	<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	Medium	<b>NEW OR REPLACEMENT ASSET</b>	New asset
			#	<b>EXPECTED LIFE OF ASSET</b>	40 years

<b>DESCRIPTION</b>	This would complete the paving for 113 St (RGE RD 154) from 94 Ave to TWP RD 1060 (Prairie Packers RD) Subgrade Prep (150 mm), Granular Base Course (300 mm) & Asphalt pave (100 mm).
<b>NEED FOR PROJECT</b>	
<b>ADDITIONAL INFO</b>	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT FV Curb & Sidewalk from High School to River RD

DEPARTMENT	Transportation	PROJECT #	FV03	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

**DESCRIPTION** This would be to replace the curb & sidewalk from High School to River RD.

**NEED FOR PROJECT** The repair of the sidewalk is because of the damage due to wear-and-tear.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	-	-	-	-	-	-	-	-	200,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	-	-	-	-	-	-	-	-	200,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** FV Salt Shed

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>	FV01	<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	Fort Vermilion	<b>PRIORITY</b>	Medium	<b>NEW OR REPLACEMENT ASSET</b>	New asset
			#	<b>EXPECTED LIFE OF ASSET</b>	40 years

**DESCRIPTION** This would include the repair and leveling of the floor/base to prevent unwanted drainage into the shed.

**NEED FOR PROJECT**

**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>		
	<u>1st Year</u>	<u>2nd Year</u>			
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ASSET MANAGEMENT
OTHER					COORDINATION WITH OTHER AGENCY
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES
FINANCING COST					
TOTAL COST	-	-			
REVENUE					
NET COST	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	60,000	-	-	-	-	-	-	-	-	-	60,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	60,000	-	-	-	-	-	-	-	-	-	60,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	60,000	-	-	-	-	-	-	-	-	-	60,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	60,000	-	-	-	-	-	-	-	-	-	60,000



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Upgrade Zama Road

DEPARTMENT	Transportation	PROJECT #	OR04	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Repair approximately 300 metres of failed road east of Zama City
NEED FOR PROJECT	Deteriorating road, heavily used. This road was built on muskeg. Water within the muskeg is trapped and saturating the base of the road.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	108,400	-	-	-	-	-	-	-	-	-	108,400
Construction	-	722,200	-	-	-	-	-	-	-	-	-	722,200
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	83,060	-	-	-	-	-	-	-	-	-	83,060
	-	913,660	-	-	-	-	-	-	-	-	-	913,660
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	913,660	-	-	-	-	-	-	-	-	-	913,660
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	913,660	-	-	-	-	-	-	-	-	-	913,660

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** Endeavor to Assist

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>	OR06	<b>CHANGE OF LEVEL OF SERVICE</b>	Increased level of service
<b>LOCATION</b>	Rural	<b>PRIORITY</b>	High	<b>NEW OR REPLACEMENT ASSET</b>	New asset
			#	<b>EXPECTED LIFE OF ASSET</b>	40 years

**DESCRIPTION** From Policy PW039, endeavour to assist. Assisting applicants/farmers with building roads to new lands; survey stakes, water act, culverts, gravel, etc. In addition, the Public Works Department would like to up the current budget from \$250,000 to \$500,000 annually as previous council's have opted to top up the \$250,000 to \$500,000 yearly

**NEED FOR PROJECT** Farmers request access to new lands.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input checked="" type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Intersection Upgrade at 100 St & 109 Ave

DEPARTMENT	Transportation	PROJECT #	LC01	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High #	NEW OR REPLACEMENT ASSET	New asset
				EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Intersection upgrade to accommodate increased traffic from future development to include traffic lights.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Widening 109 Ave West

DEPARTMENT	Transportation	PROJECT #	LC02	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on 109 Ave. Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Widening La Crete North Access

DEPARTMENT	Transportation	PROJECT #	LC03	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on La Crete North Access Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Widening 100 St North

DEPARTMENT	Transportation	PROJECT #	LC04	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on 100 St North Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	787,000	-	-	-	-	-	-	-	-	-	787,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	787,000	-	-	-	-	-	-	-	-	-	787,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	787,000	-	-	-	-	-	-	-	-	-	787,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	787,000	-	-	-	-	-	-	-	-	-	787,000

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

**PROJECT** BF 78209

<b>DEPARTMENT</b>	Transportation	<b>PROJECT #</b>	OR03	<b>CHANGE OF LEVEL OF SERVICE</b>	No change
<b>LOCATION</b>	Rural	<b>PRIORITY</b>	High	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
			#	<b>EXPECTED LIFE OF ASSET</b>	50 years

**DESCRIPTION** NW 17 105 14 W5M Located over Teepee Creek Severe corrosion at main reinforcing steel, and spalls with severely corroded rebar at prestressed girders

**NEED FOR PROJECT** A Low Rating Advisory was issued for this bridge October of 2019. The crossing weight has been posted at 10 tonnes.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Construction	-	500,000	-	-	-	-	-	-	-	-	-	500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		550,000	-	-	-	-	-	-	-	-	-	550,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT FV Heating of Pole Building

DEPARTMENT	Airport	PROJECT #	FV02	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION	This would include the insulating and the installation of a natural gas heater.
NEED FOR PROJECT	The insulation and heating of this building will allow for Public Works to store its airport sweeper and to ensure it is ready for operation during the winter months.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT LC - Motor Starters (VFD's)

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	25 years

**DESCRIPTION** These motor starters will improve energy efficiency as these motors are our biggest energy consumption item at the La Crete Water Plant. It will improve the cardlock customers experience at the La Crete Truck Fill as it won't be as hard on their hoses and fittings when starting a fill

**NEED FOR PROJECT** Improved energy efficiency as motors run at required speeds instead of at full speed.

**ADDITIONAL INFO**

**ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS**

	1st Year	2nd Year
LABOUR		
PURCHASED MATERIALS		
PURCHASED SERVICES		
TRSF TO RES / RES FUND		
OTHER	(1,000)	(1,000)
<b>TOTAL OPERATING COST</b>	<b>(1,000)</b>	<b>(1,000)</b>
FINANCING COST		
<b>TOTAL COST</b>	<b>(1,000)</b>	<b>(1,000)</b>
REVENUE		
<b>NET COST</b>	<b>(1,000)</b>	<b>(1,000)</b>

**PRIORITY CRITERIA**

MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	19,900	-	-	-	-	-	-	-	-	-	19,900
Construction	-	65,000	-	-	-	-	-	-	-	-	-	65,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	89,900	-	-	-	-	-	-	-	-	-	89,900
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Main Lift Station Pump Control Board Upgrade

DEPARTMENT	Sewer	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Replacement of existing Flygt Control Panel.
NEED FOR PROJECT	Control panel is quite old causing components to break down, the age of the panel also makes it non compatible to any newer products that need to be attached to it (motors and pumps).
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	14,600	-	-	-	-	-	-	-	-	-	14,600
Construction	-	30,000	-	-	-	-	-	-	-	-	-	30,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	6,400	-	-	-	-	-	-	-	-	-	6,400
	-	51,000	-	-	-	-	-	-	-	-	-	51,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Relocation of Water Line

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	
		#		EXPECTED LIFE OF ASSET	30 years

DESCRIPTION	Abandoning waterline that crosses Old Colony graveyard parking lot and 94 Avenue and moving it north along the 113 Street road allowance.
NEED FOR PROJECT	Waterline needs to be moved prior to the graveyard being expanded to the west (parking lot).
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	40,690	-	-	-	-	-	-	-	-	-	40,690
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	4,310	-	-	-	-	-	-	-	-	-	4,310
	-	45,000	-	-	-	-	-	-	-	-	-	45,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
CAPITAL PROJECT JUSTIFICATION SHEET  
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Rural Waterpoint Buildings

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete & Fort Vermilion	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	35 years

DESCRIPTION	Replacement of 4 Rural Waterpoint Buildings (Tompkins Rural Waterpoint, Buffalo Head Prairie Rural Waterpoint, Rocky Lane Rural Waterpoint, and High Level Rural Waterpoint)
NEED FOR PROJECT	The pumphouse buildings at the rural waterpoints are old (1980's) and in need of replacement. This is a safety concern due to metal floors rusting etc.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	106,000	-	-	-	-	-	-	-	-	-	106,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	10,600	-	-	-	-	-	-	-	-	-	10,600
	-	116,600	-	-	-	-	-	-	-	-	-	116,600
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT LC North Sanitary Sanitary Trunk Sewer

DEPARTMENT	Sewer	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	100 years

**DESCRIPTION** New lift station and force main near the lagoon, sized to handle significant future growth. Insallation of roughly 3000m of new sanitary trunk main on the north side of La Crete, oversized in order to also accomodate a large additional area on the west side of the community.

**NEED FOR PROJECT** The sanitary sewer infrastructure is at its limits and the community requires a new trunk main to the lagoon in order to accommodate future growth. This project aligns with County planning documents and growth strategies by serving residential, commercial and industrial lands. Various developments have already been approved that require this infrastructure to be installed in order to provide sewer service to the development.

**ADDITIONAL INFO**

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	280,000	-	-	-	-	-	-	-	-	-	-	280,000
Architect/Engineering Fees	-	250,000	-	-	-	-	-	-	-	-	-	250,000
Construction	-	5,500,000	-	-	-	-	-	-	-	-	-	5,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	280,000	5,750,000	-	-	-	-	-	-	-	-	-	6,030,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Replace GIS Computer

<b>DEPARTMENT</b>	Planning & Development	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
				<b>EXPECTED LIFE OF ASSET</b>	5 years

**DESCRIPTION** The GIS computer is used by the GIS Tech to create mapping which is used by the Planning and Development Department in many projects at any given time. The GIS Tech also creates maps for other departments as well as ratepayers and external entities which would not be possible without the GIS computer.

**NEED FOR PROJECT** The GIS computer is reaching the end of its life expectancy and needs to be replaced before it starts having major issues. The current GIS computer is the only one the County has available with the mapping capabilities necessary to maintain the services the Planning and Development Department and other Departments within the County provide on a regular basis.

**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>		
	<b>1st Year</b>	<b>2nd Year</b>			
<b>LABOUR</b>			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
<b>PURCHASED MATERIALS</b>			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
<b>PURCHASED SERVICES</b>			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
<b>TRSF TO RES / RES FUND</b>			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
<b>OTHER</b>					COORDINATION WITH OTHER AGENCY
<b>TOTAL OPERATING COST</b>	-	-			ENVIRONMENTAL ISSUES
<b>FINANCING COST</b>					
<b>TOTAL COST</b>	-	-			
<b>REVENUE</b>					
<b>NET COST</b>	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	7,500	-	-	-	-	-	-	-	-	-	7,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	7,500	-	-	-	-	-	-	-	-	-	7,500
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Replace Plotter

<b>DEPARTMENT</b>	Planning & Development	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>	Maintain level of service
<b>LOCATION</b>	La Crete	<b>PRIORITY</b>	Medium #	<b>NEW OR REPLACEMENT ASSET</b>	Replacement of asset
				<b>EXPECTED LIFE OF ASSET</b>	5 years

**DESCRIPTION** The Plotters in both La Crete and Fort Vermilion are used for printing large maps, aerial photos, and posters for all departments across the County as well as for ratepayer purchase. The main Plotter is located in La Crete with an older back-up located in Fort Vermilion.

**NEED FOR PROJECT** The Plotter in Fort Vermilion has reached the end of its life expectancy and the main Plotter in La Crete is nearing the end of its life expectancy meaning a new one is needed before either one is no longer usable. The Plotter in Fort Vermilion has reached an age which makes it unrepairable as parts are no longer available in the event that anything breaks, making it an unreliable back-up in the event that issues occur with the main Plotter in La Crete.

**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>		
	<b>1st Year</b>	<b>2nd Year</b>			
<b>LABOUR</b>			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
<b>PURCHASED MATERIALS</b>			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
<b>PURCHASED SERVICES</b>			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
<b>TRSF TO RES / RES FUND</b>			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
<b>OTHER</b>					COORDINATION WITH OTHER AGENCY
<b>TOTAL OPERATING COST</b>	-	-			ENVIRONMENTAL ISSUES
<b>FINANCING COST</b>					
<b>TOTAL COST</b>	-	-			
<b>REVENUE</b>					
<b>NET COST</b>	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	13,000	-	-	-	-	-	-	-	-	-	13,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	13,000	-	-	-	-	-	-	-	-	-	13,000
<b>PROPOSED FINANCING</b>	<b>Previous Years</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Wadlin Lake Campground - Major Improvements

<b>DEPARTMENT</b>	Parks	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>
<b>LOCATION</b>	Wadlin Lake Campground - Major Improver	<b>PRIORITY</b>	Low	<b>NEW OR REPLACEMENT ASSET</b>
		<b>#</b>		<b>EXPECTED LIFE OF ASSET</b>

<b>DESCRIPTION</b>	Improvements for the Campground as recommended by the Community Services Committee.
<b>NEED FOR PROJECT</b>	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
<b>ADDITIONAL INFO</b>	

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>			
	<b>1st Year</b>	<b>2nd Year</b>				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	250,000	50,000	50,000	100,000	-	-	-	-	-	550,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	250,000	50,000	50,000	100,000	-	-	-	-	-	550,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-



# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Hutch Lake Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Wadlin Lake Campground - Major Improver	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION	Improvements for the Campground as recommended by the Community Services Committee.
NEED FOR PROJECT	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST								
REVENUE								
NET COST								

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	100,000	-	250,000	100,000	-	-	-	-	-	550,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	100,000	-	250,000	100,000	-	-	-	-	-	550,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Bridge Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Fort Vermilion Bridge	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

**DESCRIPTION** Improvements for the Campground as recommended by the Community Services Committee.

**NEED FOR PROJECT** County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.

**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST						
REVENUE						
NET COST						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	200,000	-	100,000	-	100,000	-	-	-	-	-	400,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	100,000	-	100,000	-	-	-	-	-	400,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Zama Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Zama City	PRIORITY	Low	NEW OR REPLACEMENT ASSET
			#	EXPECTED LIFE OF ASSET

DESCRIPTION	Improvements for the Campground as recommended by the Community Services Committee.
NEED FOR PROJECT	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST								
REVENUE								
NET COST								

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

# Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY  
 CAPITAL PROJECT JUSTIFICATION SHEET  
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

## PROJECT Hamlet Park Development

<b>DEPARTMENT</b>	Parks	<b>PROJECT #</b>		<b>CHANGE OF LEVEL OF SERVICE</b>
<b>LOCATION</b>	Within all Hamlets	<b>PRIORITY</b>	Low	<b>NEW OR REPLACEMENT ASSET</b>
		<b>#</b>		<b>EXPECTED LIFE OF ASSET</b>

**DESCRIPTION** The improvements of hamlet parks to include but not held to Playground equipment, installation of single sport venue (basket ball, tennis courts exampl), additional buildings (shelters, gazebo) fencing, etc.  
**NEED FOR PROJECT** Mackenzie County hamlets are expanding each year resulting in the need for recreational areas within the hamlets that are within residential spaces. New developments are encouraged to have "park" components. Excising park areas have basic equipment recognizing the need for improvements.  
**ADDITIONAL INFO**

<b>ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS</b>			<b>PRIORITY CRITERIA</b>		
	<b>1st Year</b>	<b>2nd Year</b>			
<b>LABOUR</b>			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
<b>PURCHASED MATERIALS</b>			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
<b>PURCHASED SERVICES</b>			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
<b>TRSF TO RES / RES FUND</b>			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
<b>OTHER</b>					COORDINATION WITH OTHER AGENCY
<b>TOTAL OPERATING COST</b>	-	-			ENVIRONMENTAL ISSUES
<b>FINANCING COST</b>					
<b>TOTAL COST</b>	-	-			
<b>REVENUE</b>					
<b>NET COST</b>	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	75,000	-	75,000	-	75,000	-	-	-	-	-	225,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	75,000	-	75,000	-	75,000	-	-	-	-	-	225,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-